

Chapter 11

Incident Management and Response

National Response Framework

The National Response Framework presents the guiding principles that enable all response partners to prepare for and provide a unified national response to disasters and emergencies—from the smallest incident to the largest catastrophe.

The Framework establishes a comprehensive, national, all-hazards approach to domestic incident response. Information about the National Response Framework can be found at <https://www.fema.gov/media-library/assets/documents/117791>.

National Incident Management System

The National Wildfire Coordinating Group (NWCG) follows the National Incident Management System (NIMS), which is a component of the National Response Framework. NIMS provides a universal set of structures, procedures, and standards for agencies to respond to all types of emergencies. NIMS will be used to complete tasks assigned to the interagency wildland fire community under the National Response Framework.

Incident Management and Coordination Components of NIMS

Effective incident management requires:

- Command organizations to manage on-site incident operations.
- Coordination and support organizations to provide direction and supply resources to the on-site organization.

Incident Command System (ICS)

The ICS is the on-site management system used in NIMS. The ICS is a standardized emergency management system specifically designed to provide for an integrated organizational structure that reflects the complexity and demands of single or multiple incidents, without being hindered by jurisdictional boundaries. ICS is the combination of facilities, equipment, personnel, communications, and procedures operating within a common organizational structure to manage incidents. ICS will be used by the agencies to manage wildland fire operations and all-hazard incidents.

Wildfire Complexity

Wildfires are typed by complexity, from Type 5 (least complex) to Type 1 (most complex). The ICS organizational structure develops in a modular fashion based on the complexity of the incident. Complexity is determined by completing a Risk and Complexity Assessment (Refer to samples in Appendix E and F).

1 Incidents not meeting the recommended incident typing characteristics in the
2 *Wildland Fire Incident Management Field Guide* (PMS 210) and later in this
3 chapter should have a documented Risk and Complexity Assessment (Appendix
4 E) verifying the command organization is appropriate.

5 **Wildfire Risk and Complexity Assessment**

6 The National Wildfire Coordinating Group has adopted the Risk and
7 Complexity Assessment (RCA) form as a replacement for the Incident
8 Complexity Analysis form and the Organizational Needs Assessment form. The
9 RCA assists personnel with evaluating the situation, objectives, risks, and
10 management considerations of an incident and recommends the appropriate
11 organization necessary to manage the incident. The Risk and Complexity
12 Assessment is found in Appendix E.

13 The RCA also includes common indicators of incident complexity to assist
14 firefighters and managers with determining incident management organizational
15 needs. These common indicators are found in Appendix F.

16 The RCA can be used to populate the Relative Risk Assessment and
17 Organization Assessment portions of the Wildland Fire Decision Support
18 System (WFDSS).

19 The RCA is also available at <https://www.nwccg.gov/publications/210>.

20 **Command Organizations**

21 **Incident Command**

22 All wildfires, regardless of complexity, will have an Incident Commander (IC).
23 The IC is a single individual responsible to the Agency Administrator(s) for all
24 incident activities. ICs are qualified according to the NWCG *National Incident*
25 *Management System: Wildland Fire Qualification System Guide* (PMS 310-1)
26 and any additional agency requirements. The IC may assign personnel to any
27 combination of ICS functional area duties in order to operate safely and
28 effectively. ICS functional area duties should be assigned to the most qualified
29 or competent individuals available.

30 Incident Commanders are responsible for:

- 31 • Obtaining a Delegation of Authority and/or expectations to manage the
32 incident from the Agency Administrator. For Type 3, 4, or 5 incidents,
33 delegations/expectations may be written or oral;
 - 34 ○ **BLM** – *BLM District Managers will provide a written Delegation of*
35 *Authority and expectations to the unit's Type 3, 4, and 5 Incident*
36 *Commanders annually prior to fire season.*
- 37 • Ensuring that safety receives priority consideration in all incident activities,
38 and that the safety and welfare of all incident personnel and the public is
39 maintained. Ensure standardized incident and communication center

- 1 protocols identified in the Medical Incident Report section of the *IRPG* are
2 utilized. The Medical Incident Report is found in the Medical Plan (ICS-
3 206-WF) form available at <https://www.nwccg.gov/publications/ics-forms>;
- 4 • Assessing the incident situation, both immediate and potential;
 - 5 • Maintaining command and control of the incident management
6 organization;
 - 7 • Ensuring transfer of command is communicated to host unit dispatch and to
8 all incident personnel;
 - 9 • Assisting with WFDSS documentation and support in close coordination
10 with the local office(s), if requested by the delegating agency
11 administrator(s);
 - 12 • Developing incident objectives, strategies, and tactics, consistent with the
13 Delegation of Authority and latest published WFDSS decision(s);
 - 14 • Developing the organizational structure necessary to manage the incident;
 - 15 • Approving and implementing the Incident Action Plan, as needed;
 - 16 • Ordering, deploying, and releasing resources;
 - 17 • Ensuring incident financial accountability and expenditures meet agency
18 policy and standards; and
 - 19 • Ensuring incident documentation is complete.

20 For purposes of initial attack, the first IC on scene qualified at any level will
21 assume the duties of initial attack IC. The initial attack IC will assume the duties
22 and have responsibility for all suppression efforts on the incident up to his/her
23 level of qualification until relieved by an IC qualified at a level commensurate
24 with incident complexity.

25 As an incident escalates and de-escalates, a continuing reassessment of
26 complexity should be completed to validate the current command organization
27 or identify the need for a different level of incident management.

28 An IC is expected to establish the appropriate organizational structure for each
29 incident and manage the incident based on his/her qualifications, incident
30 complexity, and span of control. If the incident complexity exceeds the
31 qualifications of the current IC, the IC must continue to manage the incident
32 within his/her capability and span of control until replaced.

33 **On-site Command Organizations**

34 Command organizations responsible for incident management include:

- 35 • Type 5 Incident Command;
- 36 • Type 4 Incident Command;
- 37 • Type 3 Incident Command;
- 38 • Type 2 Incident Command;
- 39 • Type 1 Incident Command;
- 40 • National Incident Management Organizations (NIMO);
- 41 • Area Command; and
- 42 • Unified Command.

1 Incident Characteristics**2 Type 5 Incident Characteristics**

- 3 • Ad hoc organization managed by a Type 5 Incident Commander.
- 4 • Primarily local resources used.
- 5 • ICS command and general staff positions are not activated.
- 6 • Resources vary from two to six firefighters.
- 7 • Incident is generally contained within the first burning period and often
- 8 within a few hours after resources arrive on scene.
- 9 • Additional firefighting resources or logistical support are not usually
- 10 required.
- 11 • May require a Published Decision in WFDSS.

12 Type 4 Incident Characteristics

- 13 • Ad hoc organization managed by a Type 4 Incident Commander.
- 14 • Primarily local resources used.
- 15 • ICS command and general staff positions are not activated.
- 16 • Resources vary from a single resource to multiple resource task forces or
- 17 strike teams.
- 18 • Incident is usually limited to one operational period. However, incidents
- 19 may extend into multiple operational periods.
- 20 • Written Incident Action Plan (IAP) is not required. A documented
- 21 operational briefing will be completed for all incoming resources. Refer to
- 22 the *Incident Response Pocket Guide* for a briefing checklist.
- 23 • May require a Published Decision in WFDSS or other decision support
- 24 document.

25 Type 3 Incident Characteristics

- 26 • Ad hoc or pre-established Type 3 organization managed by a Type 3
- 27 Incident Commander.
- 28 • The IC develops the organizational structure necessary to manage the
- 29 incident. Some or all of ICS functional areas are activated, usually at the
- 30 Division/Group Supervisor and/or unit leader level.
- 31 • The incident complexity analysis process is formalized and certified daily
- 32 with the jurisdictional agency. It is the IC's responsibility to continually
- 33 reassess the complexity level of the incident. When the assessment of
- 34 complexity indicates a higher complexity level, the IC must ensure that
- 35 suppression operations remain within the scope and capability of the
- 36 existing organization and that span of control is consistent with established
- 37 ICS standards.
- 38 • Local and non-local resources used.
- 39 • Resources vary from several resources to several task forces/strike teams.
- 40 • May be divided into divisions.
- 41 • May require staging areas and incident base.
- 42 • May involve low complexity aviation operations.

- 1 • May involve multiple operational periods prior to control, which may
- 2 require a written Incident Action Plan (IAP).
- 3 • Documented operational briefings will occur for all incoming resources and
- 4 before each operational period. Refer to the *Incident Response Pocket*
- 5 *Guide* for a briefing checklist.
- 6 • ICT3s will not serve concurrently as a single resource boss or have any non-
- 7 incident related responsibilities.
- 8 • May require a Published Decision in WFDSS.
- 9 • May require a written Delegation of Authority.

10 **Type 3 Incident Command**

11 When ICT3s are required to manage an incident, they must not have concurrent
12 responsibilities that are not associated with the incident and they must not
13 concurrently perform single resource boss duties.

14 On October 1, 2018, PMS 310-1 qualifications as Operations Section Chief
15 Type 3 (OPS3), Planning Section Chief Type 3 (PSC3), Logistics Section Chief
16 Type 3 (LSC3), and Finance Section Chief Type 3 (FSC3) will be required for
17 mobilization in these positions to Type 3 incidents outside the employee's local
18 dispatch area. Reference NWCG Memorandum EB-M-16-016, *Transition Plan*
19 *for upcoming changes to national mobilization requirements for Type 3 general*
20 *staff positions* at <https://www.nwcg.gov/executive-board/correspondence>.

21 **Prior to October 1, 2018**, the following interim standards or locally established
22 standards will be used for Type 3 positions. These interim position standards
23 may be used for national mobilization as well as local incidents to provide time
24 for employees to meet the PMS 310-1 standards.

Type 3 Functional Responsibility	Minimum Qualification Standards
Incident Command	Incident Commander Type 3 (ICT3)
Safety	Line Safety Officer (SOFR)
Operations	Task Force Leader (TFLD)
Division	Single Resource Boss – Operational qualification must be commensurate with resources assigned (i.e., more than one resource assigned requires a higher level of qualification).
Plans	Local entities can establish level of skill to perform function.
Logistics	Local entities can establish level of skill to perform function.
Information	Local entities can establish level of skill to perform function.

Type 3 Functional Responsibility	Minimum Qualification Standards
Finance	Local entities can establish level of skill to perform function.

1 **After October 1, 2018**, the PMS 310-1 position standard will be required for
 2 Type 3 incident mobilization outside the employee's hosting unit local dispatch
 3 area. The position standards in the table above or locally established position
 4 standards will only be allowed for employee's operating on Type 3 incidents
 5 within their local dispatch area.

6 **Type 2 Incident Characteristics**

- 7 • Pre-established incident management team managed by Type 2 Incident
8 Commander.
- 9 • ICS command and general staff positions activated.
- 10 • Many ICS functional units required and staffed.
- 11 • Geographic and/or functional area divisions established.
- 12 • Complex aviation operations.
- 13 • Incident command post, base camps, staging areas established.
- 14 • Incident extends into multiple operational periods.
- 15 • Written Incident Action Plan required for each operational period.
- 16 • Operations personnel often exceed 200 per operational period and total
17 personnel may exceed 500.
- 18 • Requires a Published Decision in WFDSS or other decision support
19 document.
- 20 • Requires a written Delegation of Authority to the Incident Commander.

21 **Type 2 Incident Command**

22 These ICs command pre-established Incident Management Teams that are
 23 configured with ICS Command Staff, General Staff and other leadership and
 24 support positions. Personnel performing specific Type 2 command and general
 25 staff duties must be qualified at the Type 1 or Type 2 level according to the
 26 *310-1* standards and any additional agency requirements.

27 **Type 1 Incident Characteristics**

- 28 • Pre-established Incident Management Team managed by Type 1 Incident
29 Commander.
- 30 • ICS command and general staff positions activated.
- 31 • Most ICS functional units required and staffed.
- 32 • Geographic and functional area divisions established.
- 33 • May require branching to maintain adequate span of control.
- 34 • Complex aviation operations.
- 35 • Incident command post, incident camps, staging areas established.
- 36 • Incident extends into multiple operational periods.

- 1 • Written Incident Action Plan required for each operational period.
- 2 • Operations personnel often exceed 500 per operational period and total
- 3 personnel may exceed 1000.
- 4 • Requires a Published Decision in WFDSS or other decision support
- 5 document.
- 6 • Requires a written Delegation of Authority to the Incident Commander.

7 **Type 1 Incident Command**

8 These ICs command pre-established Incident Management Teams that are
9 configured with ICS Command Staff, General Staff and other leadership and
10 support positions. Personnel performing specific Type 1 Command and General
11 Staff duties must be qualified at the Type 1 level according to the PMS 310-1
12 standards and any additional agency requirements.

13 **Incident Management Teams**

14 **Area Command**

15 Area Command is an Incident Command System organization established to:

- 16 • Oversee the management of large or multiple incidents to which several
- 17 Incident Management Teams have been assigned. Area Command may
- 18 become Unified Area Command when incidents are multi-jurisdictional; or
- 19 • Provide strategic support and coordination services to decision makers such
- 20 as Geographic Area MAC Groups, sub-geographic area MAC Groups,
- 21 Agency Administrators, Geographic Area Coordination Centers, emergency
- 22 operations centers, agency operations centers, or FEMA Joint Field Offices.

23 The primary determining factor for establishing Area Command is the span of
24 control of the Agency Administrator.

25 National Area Command teams are managed by the National Multi-Agency
26 Coordinating Group (NMAC) and are comprised of the following:

- 27 • Area Commander (ACDR);
- 28 • Assistant Area Commander, Planning (AAPC);
- 29 • Assistant Area Commander, Logistics (AALC); and
- 30 • Area Command Aviation Coordinator (ACAC).

31 Depending on the complexity of the interface between the incidents, other
32 specialists may also be assigned in areas such as aviation safety, information,
33 long-term fire planning, and risk assessment and analysis.

34 Area Command functions typically include:

- 35 • Establishing overall strategy, objectives, and priorities for the incident(s)
- 36 under its command;
- 37 • Allocating critical resources according to agency priorities (i.e., aircraft,
- 38 IHCs, incident support needs such as medical services, communication and
- 39 internet operability equipment);

- 1 • Ensuring that incidents are properly managed;
 - 2 • Coordinating mobilization, team transitions, and demobilization;
 - 3 • Supervising, managing, and evaluating Incident Management Teams under
4 its command; and
 - 5 • Minimizing duplication of effort and optimize effectiveness by combining
6 multiple agency efforts under a single Area or Geographic Theater Plan.
- 7 See Appendix O for Area Command (AC) Complexity Assessment.

8 **Type 1 Incident Management Teams**

9 Type 1 Teams are managed by Geographic Area Multi-Agency Coordinating
10 Groups and are mobilized by the Geographic Area Coordination Centers. At
11 national preparedness levels 4 and 5, these teams are managed by the National
12 Multi-Agency Coordinating Group (NMAC).

13 **National Incident Management Organization (NIMO)**

14 NIMO Teams are managed by the Forest Service Fire and Aviation's
15 Washington Office and are ordered thru the NICC. The mission of NIMO is to
16 promote continuous improvement by introducing innovative concepts,
17 approaches, and technologies while providing adaptive and agile incident
18 management. The NIMO Coordinator can assist ordering units to order teams in
19 short or long configurations, customized configuration for special capabilities,
20 and managing long duration incidents.

21 NIMO's standard configuration consists of seven Command and General Staff
22 positions qualified at the Type 1 level. If needed, NIMO can expand to meet
23 various complexity levels.

24 Types of NIMO assignments include:

- 25 • National or Geographic Area/Regional support to provide strategic planning
26 assistance, during incident review, and feedback.
- 27 • Work with Type 2 candidates on Type 1 incidents for successional
28 planning.
- 29 • To serve as mentors, trainers and evaluators on a Type 2 or Type 3 incident
30 or designated projects.
- 31 • Manage multiple Type 3 ignitions within an area (i.e., GACC, Forest,
32 Zone).
- 33 • Support and mentoring to an Agency Administrator with a complex fire
34 situation.
- 35 • International assignments.
- 36 • All-hazard incidents.
- 37 • Mission-specific assignments – NIMO will continue to assist Forest Service
38 units and other agencies with special missions. Examples from the past
39 include R2 Bark Beetle, R5 Marijuana Eradication, or support to Regions as
40 a Force Multiplier during higher planning/activity levels.

1 **Type 2 Incident Management Teams**

2 Most Type 2 teams are managed by Geographic Area Multi-Agency
3 Coordinating Groups and are coordinated by the Geographic Area Coordination
4 Centers. Some Type 2 teams are managed by non-federal agencies (e.g., state or
5 local governments) and availability of these teams is determined on a case by
6 case basis.

7 **Unified Command**

8 Unified Command is an application of the Incident Command System used
9 when there is more than one agency with incident jurisdiction or when incidents
10 cross political jurisdictions. Under Unified Command, agencies work together
11 through their designated Incident Commanders at a single incident command
12 post to establish common objectives and issue a single Incident Action Plan.
13 Unified Command may be established at any level of incident management or
14 Area Command. Under Unified Command, all agencies with jurisdictional
15 responsibility at the incident contribute to the process of:

- 16 • Determining overall strategies;
- 17 • Selecting alternatives;
- 18 • Ensuring that joint planning for tactical activities is accomplished; and
- 19 • Maximizing use of all assigned resources.

20 Advantages of Unified Command are:

- 21 • A single set of objectives is developed for the entire incident;
- 22 • A collective approach is used to develop strategies to achieve incident
23 objectives;
- 24 • Information flow and coordination is improved between all jurisdictions and
25 agencies involved in the incident;
- 26 • All involved agencies have an understanding of joint priorities and
27 restrictions; and
- 28 • No agency's legal authorities will be compromised or neglected.

29 **All-Hazard Incident Management Teams (IMTs) and Other Non-Wildland**

30 **Fire IMT**

31 Many different entities have developed IMTs based on ICS core competencies
32 under the National Incident Management System (NIMS). See Chapter 8 for
33 more information.

34 **Coordination and Support Organizations**

35 Organizations that provide coordination and support to on-site command
36 organizations include:

- 37 • Initial Attack Dispatch;
- 38 • Expanded Dispatch;
- 39 • Buying/Payment Teams;

- 1 • National and Geographic Area Coordination Centers (refer to Chapter 8);
 - 2 and
 - 3 • Local, Geographic Area, and National Multi-Agency Coordinating (MAC)
 - 4 Groups.
- 5 Refer to Chapter 19 for Initial Attack and Expanded Dispatch information.

6 **Buying/Payment Teams**

7 Buying/Payment Teams support incidents by procuring services, supplies, and
8 renting land, facilities, and equipment. These teams may be ordered when
9 incident support requirements exceed local unit capacity. These teams report to
10 the Agency Administrator or the local unit administrative officer. See the
11 *Interagency Incident Business Management Handbook* for more information.

12 **Multi-Agency Coordination (MAC)**

13 Multi-Agency Coordination Groups are part of the National Interagency
14 Incident Management System (NIIMS) and are an expansion of the off-site
15 coordination and support system. MAC groups are activated by the Agency
16 Administrator(s) when the character and intensity of the emergency situation
17 significantly impacts or involves other agencies. A MAC group may be
18 activated to provide support when only one agency has incident(s). The MAC
19 group is made up of agency representatives who are delegated authority by their
20 respective Agency Administrators to make agency decisions and to commit
21 agency resources and funds. The MAC group relieves the incident support
22 organization (dispatch, expanded dispatch) of the responsibility for making key
23 decisions regarding prioritization of objectives and allocation of critical
24 resources. The MAC group makes coordinated Agency Administrator level
25 decisions on issues that affect multiple agencies. The MAC group is supported
26 by situation, resource status and intelligence units who collect and assemble data
27 through normal coordination channels.

28 MAC group direction is carried out through dispatch and coordination center
29 organizations. When expanded dispatch is activated, the MAC group direction is
30 carried out through the expanded dispatch organization. The MAC group
31 organization does not operate directly with Incident Management Teams or with
32 Area Command Teams, which are responsible for on-site management of the
33 incident.

34 MAC groups may be activated at the local, geographic, or national level.
35 National level and Geographic Area level MAC groups should be activated in
36 accordance with the preparedness levels criteria established in the National and
37 Geographic Area Mobilization Guides.

38 The MAC Group Coordinator facilitates organizing and accomplishing the
39 mission, goals and direction of the MAC group. The MAC group coordinator:

- 1 • Provides expertise on the functions of the MAC group and on the proper
 - 2 relationships with dispatch centers and incident managers;
 - 3 • Fills and supervises necessary unit and support positions as needed, in
 - 4 accordance with coordination complexity;
 - 5 • Arranges for and manages facilities and equipment necessary to carry out
 - 6 the MAC group functions;
 - 7 • Facilitates the MAC group decision process; and
 - 8 • Implements decisions made by the MAC group.
- 9 Activation of a MAC group improves interagency coordination and provides for
- 10 allocation and timely commitment of multi-agency emergency resources.
- 11 Participation by multiple agencies in the MAC effort will improve:
- 12 • Overall situation status information;
 - 13 • Incident priority determination;
 - 14 • Resource acquisition and allocation;
 - 15 • State and Federal disaster coordination;
 - 16 • Political interfaces;
 - 17 • Consistency and quality of information provided to the media and involved
 - 18 agencies; and
 - 19 • Anticipation of future conditions and resource needs.

20 **Wildland Fire Decision Support System (WFDSS)**

21 The Wildland Fire Decision Support System (WFDSS) is a web-based decision

22 support system that provides a single dynamic documentation system for use

23 beginning at the time of discovery and concluding when the fire is declared out.

24 WFDSS is the decision support documentation platform for all federal wildfires.

25 WFDSS allows the Agency Administrator to describe and assess the fire

26 Situation, develop Incident Objectives and Requirements, develop a Course of

27 Action, evaluate Relative Risk, complete an Organization Assessment,

28 document the Rationale and publish a Decision.

29 For detailed information on the tools and capabilities in WFDSS, how managers

30 may use the tools, and suggested WFDSS refresher training items, refer to

31 Appendix N and https://wfdss.usgs.gov/wfdss/WFDSS_Home.shtml.

32 The Integrated Reporting of Wildfire Information (IRWIN) data exchange

33 system passes wildfire data through the IRWIN system to automatically

34 populate some fields on the WFDSS information tab (e.g., Incident Name, Point

35 of Origin, etc.) and for those using a Computer Aided Dispatch (CAD), has

36 replaced the need to load fires individually into WFDSS, for more information

37 on the IRWIN project see

38 <https://www.forestsandrangelands.gov/WFIT/applications/IRWIN/index.shtml>.

39 In order to publish a decision consistent with the Land Use Plan, applicable fire-

40 related protection and resource management objectives and requirements from

- 1 Land Use Plans and/or FMPs must be incorporated pre-season into the WFDSS
2 via the Data Management tab.
- 3 • *NPS – NPS recommends pre-loading management direction into WFDSS*
4 *pre-season.*
 - 5 • *FWS/BIA – FWS and BIA units are not required to pre-load management*
6 *direction into WFDSS.*

7 A Published Decision documents:

- 8 • Strategic direction from Land/Resource Management Plans and/or Fire
9 Management Plans;
- 10 • Incident objectives and requirements;
- 11 • Incident management strategies and courses of action;
- 12 • Estimated costs for the duration of the incident;
- 13 • All affected jurisdictions that participated in the decision process and
14 concurred with the strategies selected;
- 15 • That Agency Administrator(s) has reviewed and approved the decision; and
- 16 • The framework for the actions to be performed under the Delegation of
17 Authority which authorizes an Incident Commander to operate on a specific
18 unit(s). See Agency Administrator Responsibilities under “Managing the
19 Incident” heading and Appendix G for Delegation of Authority specifics.

20 The level of documentation in a decision should be commensurate with incident
21 complexity, cost, and/or potential duration and spread. As incident complexity
22 changes, additional analysis may be necessary to inform decision making.

23 **Initial Decision**

24 All fires will have a Published Decision within WFDSS when they:

- 25 • Escape initial attack; or
- 26 • Exceed initial response; or
- 27 • Include objectives with both protection and resource benefit elements
28 consistent with land management planning documents.

29 Agency-specific direction established in memos or other policy documents may
30 further define WFDSS documentation requirements. Agency Administrator roles
31 and responsibilities are addressed in agency chapters 2-6.

32 Additional considerations for determining that a decision may be needed
33 include:

- 34 • The fire affects or is likely to affect more than one agency or more than one
35 administrative unit within a single agency (for example more than one
36 National Forest);
- 37 • The fire is burning into or expected to burn into wildland-urban interface;
- 38 • Significant safety or other concerns such as air quality are present or
39 anticipated; and

- 1 • The Relative Risk Assessment indicates the need for additional evaluation
2 and development of best management practices for achieving land and
3 resource objectives.

4 **New Decision**

5 A new decision is required when:

- 6 • The Periodic Assessment indicates the Course of Action is no longer valid;
7 or
8 • The fire moves beyond the Planning Area; or
9 • The incident exceeds an established agency threshold for approval authority
10 (cost or complexity); or
11 • The Risk and Complexity Assessment indicates that the incident exceeds
12 existing management capability.
- 13 Considerations for determining when a new decision may be needed:
- 14 • Costs are expected to exceed the estimated final costs in the current
15 Decision; or
16 • Management Action Points have changed since the current Decision was
17 published.

18 Additional information about WFDSS can be found in Appendix N. User
19 support information, training materials, and other resources can be found at the
20 WFDSS homepage, https://wfdss.usgs.gov/wfdss/WFDSS_Home.shtml.

21 **WFDSS Decision Approval and Publication**

22 All agencies having jurisdiction within a WFDSS Planning Area must be
23 provided the opportunity to participate as soon as possible in the decision-
24 making process. In situations where one agency provides fire protection under
25 agreement or contract to a jurisdictional agency, both jurisdictional and
26 protecting agencies should be involved in the process. Of note, in order for one
27 federal agency administrator to be delegated authority as an “Approver” for
28 another agency, a pre-season agreement would generally need to be developed
29 that would describe those authorities (see your agency’s delegation of authority
30 policies for additional guidance).

31 Every wildfire decision will consider the development of protection objectives
32 which also provide for safety of firefighter and the public and minimize the loss
33 of, and damage to, property, cultural and natural resources.

- 34 • **FS** – *Decisions are required to include protection objectives.*

35 Units considering developing a decision for a group of fires should refer to the
36 WFM R&DA Whitepaper “WFDSS Incident Groups and Decisions
37 (6/26/2016)” for considerations until functionality is updated within the system.

38 The cost estimate shown in the WFDSS Cost tab will represent estimated final
39 cost for the incident and should be developed based on historic fire costs,
40 estimation spreadsheets, or other sources. If to-date incident expenditures

1 exceed WFDSS estimated fire costs, the final cost estimate must be updated and
 2 validated through a periodic assessment or a new decision. For DOI bureaus, to-
 3 date agency costs that exceed the decision authority of the Agency
 4 Administrator require the publication of a new decision and/or notification as
 5 described in the Approval Authorities table. Approval of WFDSS wildfire
 6 decisions by Agency Administrators constitutes awareness of estimated final fire
 7 costs for the incident.

8 Decisions in WFDSS are approved and published by the appropriate Line
 9 Officer(s) and/or authorized agency administrator(s) for the agency(s)
 10 participating in the decision. Agency administrator authority is defined in the
 11 tables below but may be subject to re-delegation or reservation of authority.

12 As approvers of WFDSS decisions, Agency Administrators will ensure that
 13 periodic assessments are completed until the fire is declared out.

14 **WFDSS Approval Authorities by Agency**

15 **DOI WFDSS Approval Authorities (outside of Alaska)**

Cost Estimate ¹	WFDSS Approval
Less Than \$5 Million	BLM District Manager NPS Park Superintendent FWS Refuge Manager BIA Agency Superintendent
\$5 Million - \$10 Million	BLM District Manager ² NPS Park Superintendent ² FWS/BIA Regional Director ³
Greater Than \$10 Million	BLM District Manager ² NPS Park Superintendent ² FWS/BIA National Director ³

¹*NPS/FWS/BIA – Cost estimate should be based on estimated final cost of the incident.*

²*BLM/NPS – District Managers/Park Superintendents will provide written notification to the state/regional and/or national director when an incident meets or exceeds federal combined expenditures of \$5 million and/or \$10 million in suppression costs, and more than 50% of the burned acres are managed by the BLM/NPS. Written notifications should be emailed with a cc to the Fire and Aviation Directorate Assistant Director/Chief, Branch of Wildland Fire.*

³*FWS/BIA – Regional Directors and National Director may delegate WFDSS approval authority as per agency policy.*

1

USFS WFDSS Approval Authorities

Incident Type	USFS Approval
Type 3,4,5	District Ranger level with oversight by the Forest Supervisor
Type 2	Forest Supervisor level with oversight by the Regional Forester ⁴
Type 1	Regional Forester level with National oversight ⁴

⁴*FS* – This authority may be delegated to the next lower level provided that the line officer at the lower next level meets Line Officer wildfire response certification requirements.

2

DOI WFDSS Approval Process in Alaska

Cost Estimate	Jurisdictions Included	WFDSS Approval
Any Cost Threshold	BLM or NPS	BLM District/Field Manager NPS Park Superintendent
Less Than \$5 Million	BLM and/or Other DOI Lands	BLM District/Field Manager BLM AFS Fire Management Officers NPS Park Superintendent FWS Refuge Manager BIA Agency Superintendent
\$5 Million - \$10 Million	Other DOI Lands	BLM District/Field Manager BLM AFS Manager NPS Park Superintendent FWS/BIA Regional Director ¹
Greater Than \$10 Million	Other DOI Lands	BLM District/Field Manager BLM AFS Manager NPS Park Superintendent FWS/BIA National Director ¹

¹*FWS/BIA* – Regional Directors and National Director may delegate WFDSS approval authority as per agency policy.

3 If internet connections or servers are unavailable, WFDSS documentation will
4 be completed using the “temporary WFDSS paper form” and entered into the
5 web-based application as soon as it becomes available.

6 **WFDSS Support**

7 The Wildland Fire Management Research Development and Application (WFM
8 RD&A) group provides the national infrastructure for wildland fire decision
9 making and WFDSS support. Field users should contact their WFDSS
10 Geographic Area Editor for assistance prior to contacting WFM RD&A staff.

- 1 Information for requesting assistance from WFM RD&A can be found at the
2 WFDSS homepage at <https://wfdss.usgs.gov/>.

3 **Managing the Incident**

4 **Agency Administrator Definition**

5 An Agency Administrator is the official responsible for the management of a
6 geographic unit or functional area. Agency Administrators are the managing
7 officer of an agency, division thereof, or jurisdiction having statutory
8 responsibility for incident mitigation and management. Some examples include:
9 NPS Park Superintendent, BIA Agency Superintendent, USFS Forest
10 Supervisor, BLM District Manager, FWS Refuge Manager, State Forester,
11 Tribal Chairperson, Fire Chief, Police Chief.

12 **Agency Administrator Responsibilities**

13 The Agency Administrator (AA) manages the land and resources on their
14 organizational unit according to the established land management plan. Fire
15 management is part of that responsibility.

16 Agency Administrators are responsible for safety oversight, and may request
17 additional safety oversight as needed.

18 Situations that may require additional safety oversight:

- 19 • A fire escapes initial attack or when extended attack is probable;
- 20 • There is complex or critical fire behavior;
- 21 • There is a complex air operation;
- 22 • The fire is in an urban intermix/interface; and
- 23 • Other extraordinary circumstances.

24 The AA establishes specific performance objectives for the Incident
25 Commander (IC) and delegates the authority to the IC to take specific actions to
26 meet those objectives. Agency Administrator responsibilities to an Incident
27 Management Team (IMT) include:

- 28 • Conduct an initial briefing to the Incident Management Team (Appendix
29 D).
- 30 • Provide an approved WFDSS Decision.
 - 31 ○ *FS – Ensure that significant decisions related to strategy and costs are*
 - 32 *included in WFDSS.*
- 33 • Complete a Risk and Complexity Assessment (Appendix E and F) to
34 accompany the WFDSS Published Decision.
 - 35 ○ *FS – Complete a Risk and Complexity Assessment (RCA) for Type 1, 2,*
 - 36 *and 3 incidents within WFDSS.*
- 37 • Coordinate with neighboring agencies on multi-jurisdiction fires to issue a
38 joint Delegation of Authority and develop a single Published Decision in
39 WFDSS for the management of unplanned ignitions.

- 1 • Issue a written Delegation of Authority (Appendix G) to the Incident
2 Commander and to other appropriate officials, Agency Administrator
3 Representative, Resource Advisor, and Incident Business Advisor. The
4 delegation should:
- 5 ○ State specific and measurable objectives, priorities, expectations,
6 Agency Administrator's intent, constraints, and other required
7 direction;
 - 8 ○ Establish the specific time for transfer of command;
 - 9 ○ Assign clear responsibilities for initial attack;
 - 10 ○ Define your role in the management of the incident;
 - 11 ○ Describe procedures for Conducting during action reviews with the IC;
 - 12 ○ Assign a resource advisor(s) to the IMT;
 - 13 ○ Define public information responsibilities;
 - 14 ○ Address accident investigation procedures and notification
15 requirements for fire managers, line officer(s), and
16 dispatch/coordination centers;
 - 17 ○ Assign a local government liaison to the IMT (if necessary);
 - 18 ○ Assign a local fire management liaison to the IMT (if necessary);
 - 19 ○ Assign an Incident Business Advisor (INBA) to provide incident
20 business management oversight commensurate with complexity; and
 - 21 ○ Direct the IMT to address rehabilitation of areas affected by
22 suppression activities.
- 23 • Coordinate mobilization with the Incident Commander:
- 24 ○ Negotiate filling of mobilization order with the IC;
 - 25 ○ Establish time and location of Agency Administrator briefing;
 - 26 ○ Consider approving support staff additional to the IMT as requested by
27 the IC; and
 - 28 ○ Consider authorizing transportation needs as requested by the IC.
- 29 • Provide pertinent support materials and documents (L/RMP, FMP, GIS
30 data, local unit SOPs, maps, Service and Supply Plan, etc.) to the IMT.

31 In situations where one agency provides fire protection under agreement to the
32 jurisdictional agency, both jurisdictional and protecting agencies will be
33 involved in the development of the Delegation of Authorities to the Incident
34 Management Teams and the Published Decision in WFDSS.

35 **Agency Administrator Representative Responsibilities**

36 The Agency Administrator Representative (the on-scene Agency Administrator)
37 is responsible for representing the political, social, and economic issues of the
38 Agency Administrator to the Incident Commander. This is accomplished by
39 participating in the Agency Administrator briefing, in the IMT planning and
40 strategy meetings and in the operational briefings.

41 Responsibilities include representing the Agency Administrator to the IMT
42 regarding:

- 1 • Compliance with the Delegation of Authority and the Published Decision in
- 2 WFDSS;
- 3 • Public Concerns (air quality, road or trail closures, smoke management,
- 4 threats);
- 5 • Public safety (evacuations, access/use restrictions, temporary closures);
- 6 • Public information (fire size, resources assigned, threats, concerns, appeals
- 7 for assistance);
- 8 • Socioeconomic, political, or tribal concerns;
- 9 • Land and property ownership concerns;
- 10 • Interagency and inter-governmental issues;
- 11 • Wildland urban interface impacts; and
- 12 • Media contacts.

13 **Resource Advisor Responsibilities**

14 The Resource Advisor is responsible for anticipating the impacts of fire
15 operations on natural and cultural resources and for communicating protection
16 requirements for those resources to the Incident Commander. The Resource
17 Advisor should ensure IMT compliance with the Land/Resource Management
18 Plan and Fire Management Plan. The Resource Advisor should provide the
19 Incident Commander with information, analysis, and advice on these areas:

- 20 • Rehabilitation requirements and standards;
- 21 • Land ownership;
- 22 • Hazardous materials;
- 23 • Fuel breaks (locations and specifications);
- 24 • Water sources and ownership;
- 25 • Critical watersheds;
- 26 • Critical wildlife habitat;
- 27 • Noxious weeds/aquatic invasive species;
- 28 • Special status species (threatened, endangered, proposed, sensitive);
- 29 • Fisheries;
- 30 • Poisonous plants, insects and snakes;
- 31 • Mineral resources (oil, gas, mining activities);
- 32 • Archeological site, historic trails, paleontological sites;
- 33 • Riparian areas;
- 34 • Military issues;
- 35 • Utility rights-of-way (power, communication sites);
- 36 • Native allotments;
- 37 • Grazing allotments;
- 38 • Recreational areas; and
- 39 • Special management areas (wilderness areas, wilderness study areas,
40 recommended wilderness, national monuments, national conservation areas,
41 national historic landmarks, areas of critical environmental concern,
42 research natural areas, wild and scenic rivers).

1 The Resource Advisor and Agency Administrator Representative positions are
2 generally filled by local unit personnel. These positions may be combined and
3 performed by one individual. Duties are stated in the *Resource Advisor's Guide*
4 *for Wildland Fire* (NWCG PMS 313, NFES 1831, Aug 2017).

5 **Use of Trainees**

6 Use of trainees is encouraged. On wildland fire incidents, trainees may supervise
7 trainees. However, when assigning trainees to positions where critical life-safety
8 decisions are affected, trainees must be directly supervised by a fully qualified
9 individual. For example:

- 10 • A Division Group Supervisor (DIVS) trainee may not work directly for an
11 Operations Section Chief without additional field supervision. The potential
12 for high hazard work with high risk outcomes calls for a fully qualified
13 DIVS to be assigned supervision of the DIVS trainee.
- 14 • A Supply Unit Leader (SPUL) trainee may supervise a
15 Receiving/Distribution Manager (RCDM) trainee. In this case, supervision
16 may be successfully provided in a lower hazard environment with
17 appropriate risk mitigation.

18 **Incident Action Plan**

19 When a written Incident Action Plan is required, suggested components may
20 include objectives, organization, weather forecast, fire behavior forecast,
21 division assignments, air operations summary, safety message, communications
22 plan, and incident map. An incident medical plan is required in all written
23 Incident Action Plans.

24 **Incident Status Reporting**

25 The Incident Status Summary (ICS-209), submitted to the GACC, is used to
26 report large wildland fires and any other significant events on lands under
27 federal protection or federal ownership. Lands administered by states and other
28 federal cooperators may also report in this manner.

29 Large fires are classified as 100 acres or larger in timber fuel types, 300 acres or
30 larger in grass fuel types, or when a NIMO, Type 1 or 2 Incident Management
31 Team is assigned, regardless of the size of the incident or the suppression
32 management strategy. An ICS-209 should be submitted daily for all uncontained
33 full suppression wildfires that meet large fire criteria. An ICS-209 should be
34 submitted weekly (Thursday evening), for all wildfires meeting large fire criteria
35 that are being managed under strategies that are less than full suppression. The
36 Agency Administrator may require additional reporting times. Refer to local,
37 zone and/or GACC guidance for additional reporting requirements.

38 **Incident History and Financial Records**

39 Wildfire incidents on Federal lands managed by the FS and DOI (except BIA)
40 require creation of an Incident History File (IHF) to document significant
41 events, actions taken, lessons learned and other information with long-term

1 value for managing natural resources. IHF contents and instructions, and tools
2 for creating the IHF are found at
3 <https://www.nwccg.gov/committees/incident-planning-subcommittee>.

4 The host unit will be responsible for retaining the incident documentation
5 package including the IHF and financial records.

6 **Document and Computer Security**

7 Precautions must be taken to secure incident information in its various formats.
8 All forms of information shall be treated as Controlled Unclassified Information
9 (CUI) and care must be exercised when handling the data to prevent the
10 inadvertent viewing or unauthorized disclosure of information. CUI paper copies
11 that compromise privacy and security shall be shredded before disposal when no
12 longer needed. All computers used at the incident must be patched and have
13 anti-virus software installed with recently updated definition files. All media
14 used to transfer information into the incident (for example, but not limited to,
15 USB flash drives, portable hard drives and CD/DVDs) must be scanned prior to
16 use. Autorun capabilities must be disabled to prevent the spread of malware. All
17 computers and storage devices shall be physically secured at all times.

18 **Transfer of Command**

19 The following guidelines will assist in the transfer of incident command
20 responsibilities from the local unit to incoming Incident Management Team and
21 back to the local unit.

- 22 • The local team or organization already in place remains in charge until the
23 local representative briefs their counterparts on the incoming team, a
24 Delegation of Authority has been signed, and a mutually agreed time for
25 transfer of command has been established.
- 26 • The ordering unit will specify times of arrival and transfer of command, and
27 discuss these timeframes with both the incoming and outgoing command
28 structures.
- 29 • Clear lines of authority must be maintained in order to minimize confusion
30 and maintain operational control.
- 31 • Transfers of command should occur at the beginning of an operational
32 period, whenever possible.
- 33 • All operational personnel will be notified on incident command frequencies
34 when transfer of command occurs.

35 **Release of Incident Management Teams**

36 The release of an IMT should follow an approved transfer of command process.
37 The Agency Administrator must approve the date and time of the transfer of
38 command. The Transfer of Command Plan should include the following
39 elements:

- 40 • Remaining organizational needs and structure;
- 41 • Tasks or work to be accomplished;
- 42 • Communication systems and radio frequencies;

- 1 • Local safety hazards and considerations;
- 2 • Incident Action Plan, including remaining resources and weather forecast;
- 3 • Facilities, equipment, and supply status;
- 4 • Arrangement for feeding remaining personnel;
- 5 • Financial and payment processes needing follow-up; and
- 6 • Risk and Complexity Assessment.

7 **Team Evaluation**

8 At completion of assignment, Incident Commanders will receive a written
9 performance evaluation from the Agency Administrator(s) prior to the teams'
10 release from the incident. Certain elements of this evaluation may not be able to
11 be completed at the closeout review. These include accountability and property
12 control, completeness of claims investigation/documentation, and completeness
13 of financial and payment documentation.

14 The final evaluation incorporating all of the above elements should be sent to
15 the Incident Commander and the respective GACC within 60 days. See
16 Appendix I for the IMT evaluation form.

17 The Delegation of Authority, the Published Decision in WFDSS, and other
18 documented Agency Administrator's direction will serve as the primary
19 standards against which the IMT is evaluated.

20 The Agency Administrator will provide a copy of the evaluation to the IC and
21 the state/regional FMO, and retain a copy for the final fire package.

22 The state/regional FMO will review all evaluations and will be responsible for
23 providing a copy of evaluations documenting performance to the Geographic
24 Area Coordinating Group or agency managing the IMT.

25 **Unit/Area Closures**

26 Threats to public safety may require temporary closure of a unit/area or a
27 portion of it. When a fire threatens escape from the unit/area, adjacent
28 authorities must be given as much advance notice as possible in order to achieve
29 orderly evacuation.

30 **Incident Emergency Management Planning and Services**

31 Refer to Chapter 7 for further guidance.

32 **Fire Management in Wilderness**

33 Actions taken in wilderness will be conducted to protect life and safety, to meet
34 natural and cultural resource objectives, and to minimize negative impacts of the
35 fire management actions and the fires themselves. In evaluating fire
36 management actions, the potential degradation of wilderness character will be

- 1 considered before, and given significantly more weight than, economic
2 efficiency and convenience. Unless human life or private property is
3 immediately threatened, only those actions that preserve wilderness character
4 and/or have localized, short-term adverse impacts to wilderness character will be
5 acceptable. Any Delegation of Authority to Incident Management Teams will
6 convey appropriate emphasis on the protection of wilderness character and
7 resources and will ensure interaction with local wilderness resource advisors.
- 8 • **BLM/NPS/FWS** – *For all wilderness fire management actions proposing*
9 *the use of any of the Wilderness Act 4(c) prohibitions, a minimum*
10 *requirements analysis will be completed.*
 - 11 • **FS** – *For all wilderness fire management actions proposing the use of any*
12 *Wilderness Act 4(c) prohibitions, a minimum requirements analysis is*
13 *recommended.*
 - 14 • **BIA** – *For all wilderness fire management actions refer to the Land and*
15 *Resource Management Plans.*

16 **Operational Guidelines for Aquatic Invasive Species**

17 In order to prevent the spread of aquatic invasive species, it is important that fire
18 personnel recognize how our fire operations can prevent the transport of these
19 species. The NWCG Invasive Species Subcommittee provides up-to-date
20 operational guidelines, best management practices, and equipment cleaning
21 guidance to minimize the spread of aquatic invasive species. Consult the
22 NWCG website ([https://www.nwcg.gov/committees/invasive-species-](https://www.nwcg.gov/committees/invasive-species-subcommittee)
23 [subcommittee](https://www.nwcg.gov/committees/invasive-species-subcommittee)) to obtain these protocols. Local area or agency guidelines may
24 also be available and useful and local biologists, Resource Advisors (READ)
25 and fire personnel should consult with each other during the pre-season
26 regarding known aquatic invasive species locations to facilitate incident
27 avoidance when possible. To minimize potential transmission of aquatic
28 invasive species, it is recommended that you:

- 29 • Consult with local biologists, Resource Advisors (READ) and fire
30 personnel for known aquatic invasive species locations in the area and avoid
31 them when possible.
- 32 • Avoid entering (driving through) water bodies or wet areas when possible.
- 33 • Avoid transferring water between drainages or between unconnected waters
34 within the same drainage when possible.
- 35 • Avoid sucking organic and bottom material into water intakes when
36 drafting from a natural water body.
- 37 • Avoid obtaining water from multiple sources during a single operational
38 period when possible.
- 39 • Remove all plant parts and mud from external surfaces of gear and
40 equipment after an operational period.
- 41 • If gear contacts untreated water, consider decontaminating before moving to
42 new drainages. Applicable gear includes helicopter buckets, snorkel ends,
43 foot valves, and draft hoses. Water delivery equipment and accessories

- 1 (e.g., fireline hoses, wye valves, nozzles) that do not transfer tank water to
2 waterbodies do not need to be disinfected.
- 3 • For decontamination and cleaning protocols, refer to NWCG Invasive
4 Species Subcommittee guidance
5 (<https://www.nwcg.gov/committees/invasive-species-subcommittee>) or
6 local area or agency direction. NWCG protocols emphasize hot water
7 power washing or drying over use of chemicals.
 - 8 • Carry spare, clean, dry helicopter buckets, draft hoses, and foot valves to
9 switch out with used ones when moving to a new water source.
10 Decontaminate the wet gear while spares are being used.
 - 11 • Prime engine pumps with water from the drafting source (e.g., streams,
12 lake) rather than using water from the engine tank. This minimizes the
13 leakage of possibly contaminated engine tank water through the foot valve.
14 Ensure foot valves are operating and not leaking. Decontamination of
15 engine or water tender tanks with hot water or chemicals is not
16 recommended.

17 **Operational Guidelines for Invasive Species**

18 Suppression and support vehicles, tools, and machinery should be cleaned at a
19 designated area prior to arriving and leaving the incident. Onsite fire equipment
20 should be thoroughly cleaned including the undercarriage, fender wells, tires,
21 radiator, and exterior of the vehicle. Firefighter personnel should clean personal
22 equipment, boots, clothing, etc., of weed or other invasive species materials,
23 including visible plant parts, soil, and other materials as identified by the
24 resource advisor. The cleaning area should also be clearly marked to identify
25 the area for post-fire control treatments, as needed.

26
27 Ensure that seed mixes and mulch used in suppression repair contain no
28 federally or state designated noxious weeds by using seed mixes and mulches
29 that have been examined by a laboratory or have current weed free certification
30 from a state seed laboratory or equivalent qualified testing agent.

31 **Responding to Non-Wildland Fire Incidents**

32 Managers will avoid giving the appearance that their wildland fire resources are
33 trained and equipped to perform structure, vehicle, and dump fire suppression, to
34 respond to hazardous materials releases, or to perform emergency medical
35 response for the public.

36 **Wildland Urban Interface**

37 The operational roles of the federal agencies as partners in the wildland urban
38 interface are wildfire suppression, structure protection (see below), prescribed
39 fire, hazard reduction, cooperative prevention and education, and technical
40 assistance. Structural fire suppression is the responsibility of tribal, state, or
41 local governments. Federal agencies may assist with exterior structural fire

1 protection activities under formal fire protection agreements that specify the
2 mutual responsibilities of the partners, including funding (some federal agencies
3 have full structural protection authority for their facilities on lands they
4 administer and may also enter into formal agreements to assist state and local
5 governments with structural protection).

6 – *Review and Update of the 1995 Federal Wildland Fire Management*
7 *Policy, January 2001, page 23.*

8 Funding is not provided to prepare for or respond to emergency non-wildland
9 fire response activities such as structure fires, vehicle fires, dump fires,
10 hazardous materials releases, and emergency medical responses. Managers must
11 ensure that fire management plans, interagency agreements, and annual
12 operating plans clearly state agency and cooperator roles and responsibilities for
13 non-wildland fire response activities that agency personnel are exposed to as a
14 result of working in the interagency fire environment. Managers will also ensure
15 that federal wildland fire resources are not identified on run cards or in dispatch
16 plans for non-wildland fire responses.

17 **Structure, Vehicle, Dumpster, Trash, and Landfill Fires**

18 Wildland firefighters will not take direct suppression action on structure,
19 vehicle, dumpster, trash, or landfill fires. Structure, vehicle, and landfill fire
20 suppression is not a functional responsibility of wildland fire resources. These
21 fires have the potential to emit high levels of toxic gases. This policy will be
22 reflected in suppression response plans.

23 Wildland firefighters who encounter structure, vehicle, or landfill fires, or who
24 are dispatched to such fires due to significant threat to adjacent agency protected
25 lands/resources, will not engage in direct suppression action. Structure
26 protection (not suppression) activities will be limited to exterior efforts, and only
27 when such actions can be accomplished safely and in accordance with
28 established wildland fire operations standards.

- 29 • *NPS – For structural fire (including vehicle, trash and dumpster fires)*
30 *response, training, medical examination, and physical fitness requirements,*
31 *and hazardous material response or control guidance, refer to Chapter 3.*
- 32 • *FS – Wildfires other than vegetation (such as dumpster, trash, landfill, or*
33 *vehicle) as the primary fuel present hazards that are outside of the basic*
34 *wildland firefighters training and protective equipment. Response actions*
35 *will be limited to protection of life, property, and resources when they can*
36 *be safely undertaken with proper risk assessment and mitigation. When*
37 *agency employees are trained, qualified, and equipped to take action on*
38 *other than vegetation fires, they may do so with proper risk assessment and*
39 *mitigation (Incident Response Pocket Guide, PMS 461).*

1 Public Emergency Medical Response

2 Public emergency medical response is not a functional responsibility of wildland
3 fire resources, and should not be part of a preplanned response that requires
4 these duties. When wildland firefighters encounter emergency medical response
5 situations, their efforts should be limited to immediate care (e.g., first aid, first
6 responder) actions that they are trained and qualified to perform.

- 7 • *NPS – NPS employees who provide emergency medical services will adhere*
8 *to the requirements contained in Director’s Order and Reference Manual*
9 *#51, Emergency Medical Services.*

10 Post-Wildfire Activities

11 Each wildland fire management agency is responsible for taking prompt action
12 to determine the need for, and to prescribe and implement, emergency
13 treatments to minimize threats to life or property or to stabilize and prevent
14 unacceptable degradation to natural and cultural resources resulting from the
15 effects of a fire on the lands they manage.

16 Post-wildfire activities references can be found in *Interagency Burned Area*
17 *Emergency Response Guidebook, Interpretation of Department of the Interior*
18 *620 DM 7 and USDA Forest Service Manual 2523, For the Emergency*
19 *Stabilization of Federal and Tribal Trust Lands, Version 4.0 dated Feb. 2006*
20 *and Interagency Burned Area Rehabilitation Guidebook, Interpretation of*
21 *Department of the Interior 620 DM 7, For the Burned Area Rehabilitation of*
22 *Federal and Tribal Trust Lands, Version 1.3 dated October 2006 at*
23 <https://www.fws.gov/fire/ifcc/Esr/home.htm>.

24 Damages resulting from wildfires are addressed through four activities:

- 25 • **Suppression Repair** – Planned actions taken to repair the damages to
26 resources, lands, and facilities resulting from wildfire suppression actions
27 and documented in the Incident Action Plan. These actions are usually
28 implemented prior to, or immediately after containment of the wildfire by
29 the incident management organization. Repairs under this activity may be
30 completed to return the value to pre-wildfire management activity condition
31 as practical but may not improve the condition beyond what was existing
32 prior to the incident.
- 33 • **Emergency Stabilization** – Planned actions to stabilize and prevent
34 unacceptable degradation to natural and cultural resources, to minimize
35 threats to life or property resulting from the effects of a wildfire, or to
36 repair/replace/construct physical improvements necessary to prevent
37 degradation of land or resources. Emergency stabilization actions must be
38 taken within one year following containment of a wildfire and documented
39 in a Burned Area Emergency Response Plan.
- 40 • **Rehabilitation** – Efforts taken within five years following 21 days after the
41 ignition date of a wildfire to repair or improve wildfire-damaged lands
42 unlikely to recover naturally to management approved conditions, or to

- 1 repair or replace minor assets damaged by wildfire. These efforts are
- 2 documented in:
- 3 o **DOI** – a separate Burned Area Rehabilitation Plan (BAR) or in
- 4 combination with Burned Area Emergency Response Plan (BAER).
- 5 o **FS** – a Burned Area Emergency Response Plan (BAER).
- 6 • Restoration – Continuing the rehabilitation beyond the initial five years or
- 7 the repair or replacement of major assets damaged by the wildfire.

Post-Fire Activities

	Suppression Repair	Emergency Stabilization	Rehabilitation	Restoration
Objective	Repair suppression damages	Protect life and property	Repair damages	Long Term Ecosystem Restoration
Damage due to	Suppression activities	Post-fire events and fire	Fire	Fire
Urgency	Immediately after containment	1-12 months	1-5 years	5+ years
Responsibility	IC/Agency Administrator	Agency Administrator	Agency Administrator	Agency Administrator
Funding type	Suppression (fire)	Suppression (Emergency Stabilization)	Rehabilitation or regular program	Regular program

Emergency Stabilization Approval Authorities

	BIA	BLM	FWS	NPS	FS
Local Approval Level	<\$250,000 Agency Supt.	\$0 Field/District Manager	\$0 Refuge Manager	\$0 Park Supt.	\$0 District Ranger
					\$0 Forest Supervisor
Regional/State Approval Level	\$250,000-\$500,000 Regional Director	<\$100,000 State Director	<\$500,000 Regional Director with Regional Fire Management Coordinator concurrence	<\$500,000 Regional Director	\$500,000 Western Regional Foresters
					\$100,000 Eastern Regional Foresters

	BIA	BLM	FWS	NPS	FS
National Approval Level	>\$500,000 Director of Fire Management	>\$100,000 Director	>\$500,000 Chief, Branch of Fire Management	>\$500,000 Chief, Division of Fire and Aviation	>\$100,000 or \$500,000 Director, Watershed & Wildlife Management

1 **Burned Area Emergency Response (BAER) Teams**

2 BAER Teams are a standing or ad hoc group of technical specialists (e.g.,
3 hydrologists, biologists, soil scientists, etc.) that develop and may implement
4 portions of the Burned Area Emergency Response Plans. They will meet the
5 requirements for unescorted personnel found in Chapter 7 under “Visitors to the
6 Fireline” when working within the perimeter of an uncontrolled wildfire. The
7 team’s skills and size should be commensurate with the size and complexity of
8 the wildfire.

9 It is the Agency Administrator’s responsibility to designate an interdisciplinary
10 BAER team. However, BAER teams must coordinate closely with IC and
11 Incident Management teams to work safely and efficiently. Initial requests for
12 funding for BAER should be submitted to the appropriate Agency Administrator
13 for approval within 7 calendar days after the total containment of the fire. If
14 additional time is needed, extensions may be negotiated with those having
15 approval authority.

- 16 • *DOI – The Department of Interior maintains one National BAER Team to*
17 *assist field units in planning for complex post-fire emergency stabilization.*
18 *The National BAER Team is scalable in long and short configurations. It*
19 *may be ordered as command and general staff, or ordered as individual*
20 *resources. The full National BAER Team is dispatched to more difficult*
21 *incidents involving extreme risks to human life and critical Federal assets.*
22 *Potential floods, mud and debris flows, watershed/municipal water*
23 *supplies, urban interface, and complex and multiple jurisdictions are the*
24 *dispatch prioritization criteria issues factored into the mobilization*
25 *decision. Less complex incidents will use local, regional, interagency, and*
26 *contracted ad hoc BAER teams that may be supplemented with National*
27 *BAER Team personnel. Bureau coordinators maintain rosters of BAER*
28 *personnel for less complex incidents.*
- 29 • *DOI – The DOI-BAER Teams should be requested at least 10 days prior to*
30 *expected date of wildfire containment and ordered as per the National*
31 *Mobilization Guide.*
- 32 • *FS – Each Forest Service unit identifies a core BAER team prior to fire*
33 *season. Regional coordinators maintain rosters of experienced BAER*
34 *personnel in the Region. When needed, specific BAER personnel*
35 *representing needed specialties from other units can either be contacted*
36 *directly or through dispatch. See FSM 2523 and FSH 2509.13 for agency-*
37 *specific policy and direction for BAER teams.*

1 **Incident Business Management**

2 Specific incident business management guidance is contained in the *Interagency*
3 *Incident Business Management Handbook* (PMS 902). This handbook assists
4 participating agencies of the NWCG to constructively work together to provide
5 effective execution of each agency's incident management program by
6 establishing procedures for:

- 7 • Uniform application of regulations on the use of human resources, including
8 classification, payroll, commissary, injury compensation, and travel;
- 9 • Acquisition of necessary equipment and supplies from appropriate sources
10 in accordance with applicable procurement regulations;
- 11 • Managing and tracking government property;
- 12 • Financial coordination with the protection agency and maintenance of
13 finance, property, procurement, and personnel records and forms;
- 14 • Use and coordination of incident business management functions as they
15 relate to sharing of resources among federal, state, and local agencies,
16 including the military;
- 17 • Investigation and reporting of accidents;
- 18 • Investigating, documenting, and reporting claims;
- 19 • Documenting costs and implementing cost-effective criteria for managing
20 incident resources; and
- 21 • Non-fire incidents administrative processes.
 - 22 ○ *DOI – The Department of the Interior All Hazards-Supplement to the*
23 *Interagency Incident Business Management Handbook establishes*
24 *business management guidelines for the Department of the Interior's*
25 *(DOI's) all-hazards incidents. The DOI Supplement is available at*
26 *<https://www.doi.gov/emergency/emergency-policy.cfm>.*

27 **Cost Management**

28 An Incident Business Advisor (INBA) must be assigned to any wildfire with
29 costs of \$5 million or more. If a qualified INBA is not available, the approving
30 official will appoint a financial advisor to monitor expenditures.

31 Incident cost objectives will be included as a performance measure in Incident
32 Management Team evaluations.

33 **Large Fire Cost Review (FS)**

34 See Chapter 18.

35 **Significant Wildland Fire Review (DOI)**

36 See Chapter 18.

1 **Cache Management**

2 Agencies often serve as interagency partners in national support caches and
3 local area support caches, and may operate single agency initial attack caches.
4 All caches will maintain established stocking levels, receive and process orders
5 from participating agencies and follow ordering and fire replenishment
6 procedures as outlined by the national and geographic area cache management
7 plans and mobilization guides.

- 8 • *FS* – Refer to *FSM 5160* for specific requirements.

9 **Type 1 and 2 National Interagency Support Caches**

10 There are fifteen National Interagency Support Caches (NISCs); eleven are
11 managed by the Forest Service, three are managed by the BLM, and one is
12 managed by the State of Idaho. The fifteen national caches are part of the
13 National Fire Equipment System (NFES). Each of these caches provides
14 incident support in the form of equipment and supplies to units within their
15 respective geographic areas. The NFES cache system may support other
16 emergency, disaster, fire-related or land management activities, provided that
17 such support is permitted by agency policies and does not adversely affect the
18 primary mission. These national caches do not provide supplies and equipment
19 to restock local caches for non-incident requests. Non-emergency (routine)
20 orders should be directed to the source of supply; e.g., DLA or private vendors.

21 The Great Basin Area Incident Support Cache at NIFC provides publications
22 management support to the National Wildfire Coordinating Group (NWCG).
23 Reference the *NWCG NFES Catalog Part 2: Publications* at
24 <https://www.nwccg.gov/publications/449-2> for more detailed information.

25 Forest Service National Symbols Program distribution is through the Eastern
26 Area Incident Support Cache (NEK). This material is coordinated by the USDA
27 Forest Service, under advisement of the National Association of State Foresters'
28 (NASF) Cooperative Forest Fire Prevention Committee (CFFP). Materials
29 include Smokey Bear /Junior Forest Ranger prevention items and Woodsy Owl
30 environmental educational materials.

31 NEK also distributes DOI Fire Education materials. The website at
32 <https://www.symbols.gov/> contains the catalog of these materials, information
33 about these programs, and online ordering instructions.

34 **Type 3 Support Caches**

35 These caches directly support more than one agency and generally cover more
36 than one administrative unit. They will maintain stocking levels to meet the
37 identified needs of the multiple agencies for whom service is provided.

1 Type 4 Local Caches

2 Numerous caches of this level are maintained by each agency. These caches will
3 establish and maintain stocking levels to meet the initial response needs of the
4 local unit(s).

5 Inventory Management**6 System Implementation**

7 Each fire cache, regardless of size, should initiate and maintain a cache
8 inventory management system. Agency management systems provide a check
9 out/return concept that incorporates a debit/crediting for all items leaving the
10 cache. This system is strictly followed in the Type 1 and 2 NISC's. Inventory
11 management processes should be implemented for all Type 3 Support and Type
12 4 Local caches.

13 Accountability

14 Fire loss/use rate is defined as all property and supplies lost, damaged, or
15 consumed on an incident. It is reported as a percentage that is calculated in
16 dollars of items issued compared to items returned. Consumable items are not
17 included in this total. All items stocked in agency fire caches will be categorized
18 for return (loss tolerance/use rate) and accountability purposes.

19 Trackable Items

20 Trackable items include items that a cache may track due to dollar value,
21 sensitive property classification, or limited quantities. Available items that are
22 considered trackable are usually engraved or tagged with a cache trackable
23 identification number. These items must be returned to the issuing cache at the
24 end of the incident use, or documentation must be provided to the issuing cache
25 as to why it was not returned. All trackable items are also considered durable.
26 Accountability for trackable items is expected to be 100 percent.

27 Durable Items

28 Durable items include cache items considered to have a useful life expectancy
29 greater than one incident. High percentages of return for these items are
30 expected. These items are not specifically cache identified/tagged/engraved.
31 Durable items include water handling accessories, helicopter accessories, tents
32 and camp items such as heaters, lights, lanterns, tables, chairs, hose, tools,
33 backpack pumps, sleeping bags, pads, cots, and personal protective equipment.
34 A 90% level of return is the expected threshold for durable items.

35 Consumable Items

36 Consumable items include items normally expected to be consumed during
37 incident use. Consumable items returned in unused condition are credited to the
38 incident. Examples of consumable items are: batteries, plastic canteens,
39 cubitainers, forms, MREs, fusees, hot food containers, petroleum products, and
40 medical supplies.

1 Incident Management and Environmental Sustainability

2 Every incident should seek opportunities to reduce unnecessary waste and limit
3 impacts associated with management actions. This may be accomplished, for
4 example, by promoting recycling and encouraging the use of alternative energy
5 sources as long as such efforts do not compromise operational or safety
6 objectives.

7 Incident-to-Incident Transfer of Supplies and Equipment

8 Transfer of supplies and equipment between incidents is not encouraged, due to
9 the increased possibility of accountability errors. In instances when it is
10 determined to be economically feasible and operationally advantageous, the
11 following must be accomplished by the Supply Unit Leader from the incident
12 that is releasing the items.

13 Documentation will be completed on the *Interagency Incident Waybill* (NFES
14 1472) and must include the following:

- 15 • NFES Number.
- 16 • Quantity.
- 17 • Unit of Issue.
- 18 • Description.
- 19 • Trackable ID number, if item is trackable.
- 20 • Receiving incident name, incident number, and resource request number.
- 21 • The Supply Unit Leader will send the waybill transfer information to the
22 servicing NISC to maintain proper accountability recording.

23 Upon request, the servicing NISC can provide the Supply Unit Leader with an
24 Outstanding Items Report or Incident Summary Report to facilitate accurate
25 waybill documentation.

26 Fire Loss Tolerance Reporting for Type 1 and 2 Incidents

27 In order to help managers keep incident-related equipment and supply loss to a
28 minimum, incident management teams (IMTs) are required to maintain
29 accountability and tracking of these items. Guidelines and procedures to assist
30 with this accountability are provided in Chapter 30 of the *Interagency Incident
31 Business Management Handbook*. To further facilitate these procedures and
32 provide oversight, a fire loss report has been developed that provides detailed
33 information regarding used and trackable item use. This report has been
34 accepted by NWCG for all wildland fire agencies and will be compiled for all
35 Type 1 and Type 2 incidents. Investigations may be conducted in those cases
36 where thresholds may have been exceeded.

37 These reports are compiled by the NISC servicing the particular incident.
38 Reports will then be forwarded to the responsible local office, with a copy to the
39 state/regional FMO. The following steps must be followed to insure accurate
40 reports:

- 1 • At the close of each incident, all property must be returned to the servicing
2 NFES cache;
- 3 • If accountable/trackable property has been destroyed or lost, appropriate
4 documentation must be provided to the cache for replacement and updating
5 property records;
- 6 • All property purchased with emergency fire funds for an incident must be
7 returned to the NFES cache system;
- 8 • All unused consumable and/or durable NFES items must be returned to the
9 servicing NFES cache within 30 days of control of the incident; and
- 10 • Agency Administrators/fire management officers must review the fire loss
11 report and recommend appropriate follow-up action if losses are excessive.
12 Those actions and recommendations should be documented and filed in the
13 final incident records.

14 **Incident Supply and Equipment Return Procedures**

15 Supplies and equipment ordered with suppression funds will be returned to the
16 ordering unit at the close of the incident and dispersed in one of three ways:

- 17 • Items meeting NFES standards will be returned to the NISC for reuse
18 within the fire supply system;
- 19 • Items not meeting the prescribed NFES standards will be purchased with
20 program funds by the local unit if the items are needed for program use; or
- 21 • Items will be delivered to the unit's excess property program for disposal.

22 **Cache Returns and Restock Procedures**

23 All returns for credit and restock of caches to specific incident charges should be
24 made within 30 days after the close of the incident. If that timeframe cannot be
25 met, it is required that returns and restock be made during the same calendar
26 year as items were issued. All returns should be tagged with appropriate incident
27 number, accompanied by an interagency waybill identifying the appropriate
28 incident number, or accompanied by issue documents to ensure proper account
29 credit is given. Any items returned after the calendar year of issue will be
30 returned to multiple-fire charges, unless specific incident charge documentation
31 (issues) can be provided with the return.

32 **Incident Replacement of Government Property**

33 Refer to the *IIBMH*, Chapter 30 for procedures governing property management
34 relating to incident activities. The Agency Administrator is responsible for
35 providing agency property management guidelines and/or procedures to incident
36 personnel.

37 Damage or Loss for assigned property is addressed under *IIBMH* Chapter 30.
38 Specialty or non-cache items originally provided by the home unit through the
39 use of preparedness funds will be replaced by home unit funds if the loss is due
40 to normal wear and tear. If the government property is damaged on the incident
41 due to a specific event, e.g., wind event damages tent, the incident may, upon
42 receipt of required documentation and proof of damage, authorize replacement

- 1 using the *Incident Replacement Requisition (OF-315)*. Cache items will be
- 2 replaced at the incident if available. Cache items that are not available at the
- 3 incident may be authorized for restocking at the home unit via an authorized
- 4 *Incident Replacement Requisition*.

- 5 For replacement of NFES items not carried by the National Incident Supply
- 6 Cache responsible for supporting the incident (i.e., Wildland Firefighter's Pants,
- 7 Type II), replacement must be authorized using the *Incident Replacement*
- 8 *Requisition (OF-315)*, and should be accomplished by ordering the item from
- 9 Defense Logistics Agency (DLA).

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