National Multi-Agency Coordinating Group
Operations Plan
2020

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Overview:
The National Multi-Agency Coordinating Group (NMAC) is comprised of members who have been delegated authority by their respective agency directors to provide an essential management mechanism for national level strategic coordination to ensure that firefighting resources are efficiently and appropriately managed in a cost-effective manner.

Membership:
• National Association of State Foresters (NASF)
• Bureau of Indian Affairs (BIA)
• Bureau of Land Management (BLM)
• U.S. Forest Service (USFS)
• U.S. Fish and Wildlife Service (USFWS)
• National Park Service (NPS)
• U.S. Fire Administration (USFA)

Delegation of Authority:
Delegation(s) of Authority for NMAC membership and participation are established and maintained by each agency through their respective policies and procedures.

Mission:
National wildland fire operations management, priority setting, and resource allocation through multi-agency coordination.

NMAC Roles/Responsibilities:
• Establishes national priorities among the Geographic Areas (GAs).
• Directs, allocates or reallocates resources among or between GAs to meet national priorities.
• Anticipates and identifies future national fire management resource requirements.
• Provides oversight of general business practices between NMAC and the Geographic Multi-Agency Coordination (GMAC) groups.
• Provide management/directional oversight of the National Mobilization Guide.
• Distributes and archives NMAC:
  o Decisions
  o Direction
  o Best management practices
• Provides an NMAC member as the media spokesperson assisting NIFC External Affairs for issues of national importance (as requested).
• Serves as liaison to a specified GAs:
  o Rocky Mountain – NASF rep
  o California – NPS rep
  o Great Basin – BLM rep
  o Northern Rockies – USFA rep
  o Northwest – BIA rep
  o Alaska, Southern Area – USFWS rep
  o Southwest, Eastern Area – FS rep
• Determines National Preparedness Levels (PLs).
• Determines national fire resource availability to support non-fire incidents (Reference Support to the National Response Framework) during periods of simultaneous fire and non-fire incidents.
• Determines activation, coordination and involvement of military and international resources:
  o MAFFS, military ground support, etc.
  o Assistance from New Zealand, Australia, Canada, Mexico, and others
• Manages Area Command teams.
• Provides liaison and oversight to the Area Command/Incident Command Group.
• Manages Type I incident management team rotations, monitors work/rest cycles.
• Hosts VIP briefings as requested and needed.
• Ensures national fire information is coordinated both internally and externally through Joint Information Center (JIC) Coordination (see JIC operations plan on NMAC web page).
• Determines timing and frequency of National Interagency Coordination Center (NICC)/National Interagency Fire Center (NIFC) “daily briefing” schedule.
• Charter/coordinate the Coordinating Group Advisory Council (CGAC) with representatives from each geographic area.
• Hosts annual NMAC/GMAC coordination meeting with CGAC.
• Hosts monthly NMAC/GMAC coordination calls as needed.
• Approves assignment extensions for national resources.

**NMAC Chair Rotation:**

The NMAC Chair rotates on a two-year cycle starting January 1st.

Rotation Order:

- National Association of State Foresters (NASF)
- Bureau of Indian Affairs (BIA)
- Bureau of Land Management (BLM)
- US Forest Service (USFS)
- US Fish and Wildlife Service (USFWS)
- National Park Service (NPS)
- US Fire Administration (USFA)

If an agency is unable to fill the Chair, the responsibility rotates to the next agency. The next agency in the rotation will act as the Vice Chair. When an acting is in the Chair position, the Chair responsibilities rotate to the Vice Chair or the next primary member in attendance.

**NMAC Chair responsibilities include:**

- Signs NMAC documents.
- Determines the need and schedule for NMAC meetings
  - At least once daily weekdays during PL4 & 5
  - At least once per week during PL3
  - At least once every month during PL 1 & 2
- Works with NMAC Coordinator and members to develop meeting agendas.
- Facilitates and leads VIP briefings.
- Facilitates the consensus decision process within NMAC.
- Provides the primary NMAC representation for briefings, outside meetings, and coordination.
- Manages and monitors NMAC meeting attendance and participation.
- Determines the need for NMAC executive sessions.
- Leads NMAC annual after-action review.

**NMAC Vice Chair responsibilities include:**
• Serves as NMAC Chair in absence of designated NMAC Chair.
• Serves as NMAC Liaison to Coordinating Group Advisory Council.
• Identifies a Fire Safety Manager to act as liaison/point of contact for NMAC and safety community.

**NMAC Coordinator:**
Normally be filled by the NICC (National Interagency Coordination Center) Manager, or as the need dictates, may be a stand-alone position at National PL-3 or below; it should be filled by stand-alone position at National PL-4 and above.

**NMAC Coordinator responsibilities:**
- Analyzes raw national data from multiple sources, coordinates with NICC, and presents to NMAC.
- Facilitates NMAC meetings and calls.
- Assists NMAC in collective and timely decision making for:
  - Resource shortages
  - Anticipated needs
  - Allocation Recommendations
- Provides oversight and direction to NMAC Support Group.
- In coordination with NICC Manager, ensures NMAC decisions are communicated and implemented.

**NMAC Support:**
During high tempo periods, an NMAC Support Organization may be implemented and may consist of one, all, or more of following positions:
- NMAC Coordinator
- Planning Specialist
- Operations Specialist
- Strategic Planning Specialist
- Large Scale Fire Assessment Specialist
- Critical Resource Specialists (Smokejumpers, Crews, Helicopters, Airtankers, etc.)
- Display Specialist
- Administrative Support

**NMAC Executive Sessions:**
NMAC members may request an executive session through the NMAC Chair. NMAC executive sessions will be composed of the seven NMAC members, deputies, NICC Manager, and NMAC Coordinator if stand-alone. Subject matter experts and invited guests may be included in executive sessions upon request by NMAC members.

**NMAC Primary Actings:**
Primary NMAC member agency acting positions will be identified preseason and forwarded to the NMAC Chair. Primary NMAC members are responsible for briefing their actings on NMAC issues and topics and vice versa.

**NMAC Consensus Decision Process:**
The NMAC consensus process focuses on a cooperative dynamic. Only one proposal is considered at a time; NMAC works together to make the best possible decision for the group. Decisions are adopted when all NMAC members consent to the result of discussion about the original proposal. NMAC members who do not agree with a proposal are responsible for expressing their concerns. No decision is adopted until there is resolution of
every concern. When concerns remain after discussion, NMAC members can agree to disagree by acknowledging that they have unresolved concerns, but consent to the proposal anyway and allow it to be adopted. Therefore, reaching consensus does not assume that everyone must be in complete agreement.

**NMAC National Priority Setting:**
The single, overriding priority in all actions is the protection of human life – both that of firefighters and the public. National priorities and drawdown plans will consider the following criteria:

- Maintain GA initial attack capability
- Protect communities and community infrastructure, other property and improvements and natural and cultural resources.

When competition for wildland fire resources occurs between wildland fire and non-wildland fire incidents, NMAC will communicate priorities to agency, department, and executive level leadership.

**NMAC Written Correspondence, Dissemination, and Documentation to Geographic Areas:** The NMAC will utilize a standard format and letterhead in written correspondence to the Geographic Areas that includes the following:

- Signature of NMAC Chair or acting
- NMAC letter head and correspondence number (i.e. NMAC 2017-1)
- Addressed to Geographic Area Chairs
- Distribution to Geographic Area Coordinating Group Advisory Council and Geographic Area Center Managers
- Distribution to NMAC membership

NMAC members are responsible for dissemination of written correspondence to their respective agencies (i.e. BLM NMAC representative will forward information to BLM Assistant Director, Fire, Deputy Assistant Director, State Fire Management Officers and Fire Operations Group).

NMAC correspondence documents will be added to the NIFC NMAC web site. An annual review will take place by the NMAC to determine which documents should stay on the website or be incorporated into national guides or policy documents (i.e. national mobilization guide, red book, etc.). Website is to be maintained and updated by the NICC.

Correspondence from the National Wildfire Coordinating Group utilized by NMAC will be coordinated as appropriate and follow NWCG guidelines found at [https://www.nwcc.gov/communications-guidance](https://www.nwcc.gov/communications-guidance).

**NMAC Briefing/Meeting Format/Outline:**
Frequency and timing for NMAC briefings and meetings are determined by the Chair, typically in consultation with NMAC members, NMAC coordinator and NICC coordinator. Briefings may be held without conducting a follow-up NMAC meeting.

Regular NMAC general briefings are open for anyone at NIFC. Participants often include: External Affairs, Aviation, Contracting, Cache Manager, Communications, NMAC Support Group, visiting officials and other NIFC
employees **as space allows**. When visiting officials, groups or VIPs are present, seating may be reserved for them and limited in availability to others.

1. **General Briefing**
   Items covered during general briefing:
   - Fire Situation Briefing (8-10 minutes) NICC Manager, acting, or designee
   - Fire Weather/Fuels Briefing (8-10 minutes) Predictive Services

2. **NMAC Group Meeting – Operations and Information**
   Immediately following the briefing, the NMAC group may convene. The NMAC group meeting is limited to:
   - NMAC Group members and/or acting and their deputy
   - NMAC Executive Secretary
   - Office of Wildland Fire – 1 rep
   - NMAC Support Group and SMEs. SMEs consist of one representative for each functional area:
     - Aviation – 1 BLM, 1 FS
     - Predictive Services – 3 (Meteorologist, Fire Analyst, Intel Rep)
     - Military Liaison – 1
     - International Liaison – 2
     - External Affairs – 1
     - NICC Assistant Manager – 1 BLM, 1 FS
     - National Interagency Incident Communications Division – 1
     - Cache Liaison – 1
     - Other SMEs may remain at the request of a Primary NMAC Member, NICC Manager, or NMAC Coordinator.

   NMAC Executive Secretary documents meeting notes and decisions.

   **Operations and Information Outline:**
   NMAC Coordinator and or NICC Manager provide overview of national resource shortages and capabilities, critical needs, overall national assessment. Topics include:
   - NMAC round table briefing, every NMAC member is given an opportunity to address agency and GA issues. This should be brief and only cover information significant for all the NMAC Group.
   - Short NMAC SME input, around the room (NMAC members may ask SMEs questions):
     - NMAC Support Group (if operational)
     - Aviation
     - Radio (Cache and Frequency management)
     - Cache
     - Military liaison
     - International liaison
     - External Affairs
   - Validation of Preparedness Level /NMAC Group

3. **NMAC Group Prioritization, Resource Allocation**
   NMAC SMEs and NMAC support are excused unless a specific representative is asked to stay. Primary NMAC members, Deputies, and/or NMAC actings, NMAC Coordinator, NICC Manager, Meteorologist, Fire Analyst, External Affairs, Office of Wildland Fire representative, and Executive Secretary remain in meeting. Topics to be discussed include:
• Establish Geographic Area priorities/NMAC Group.
• Consensus on allocation of scarce resources, prepositioning /NMAC Group.
• Other NMAC issues identified, decisions, actions, business /NMAC Chair.
• Review and confirm meeting decisions and actions/Executive Secretary.
• NMAC Coordinator implement decisions through NICC Coordinator.
• Address any other issues/Determine need to go into Executive Session/NMAC Chair.