

**National Interagency Coordination Center**  
**Incident Management Situation Report**  
**Friday, December 16, 2016 – 0800 MT**  
**National Preparedness Level 1**

**National Fire Activity (Dec. 9 – Dec. 15)**

Initial attack activity: Light (134 new fires)

|                               |   |
|-------------------------------|---|
| New large incidents:          | 3 |
| Large fires contained:        | 3 |
| Uncontained large fires:**    | 2 |
| Area Command Teams Committed: | 0 |
| NIMOs committed:              | 0 |
| Type 1 IMTs committed:        | 0 |
| Type 2 IMTs committed:        | 0 |

\*\*Uncontained large fires include only fires being managed under a full suppression strategy.

[Link](#) to Geographic Area daily reports.

**Southern Area (PL 1)**

|                          |     |
|--------------------------|-----|
| New fires:               | 123 |
| New large incidents:     | 3   |
| Uncontained large fires: | 2   |
| Type 1 IMTs committed:   | 0   |
| Type 2 IMTs committed:   | 0   |

**Chimney Tops 2**, Great Smoky Mountains NP. Five miles south of Gatlinburg, TN. Dormant brush, hardwood slash and hardwood litter. Minimal fire behavior. Road and trail closures in effect.

**Cobbly Nob**, Tennessee DOF. Ten miles east of Gatlinburg, Tennessee. Dormant brush, hardwood slash and hardwood litter. Minimal fire behavior with smoldering. Trail closures in effect.

| Incident Name  | Unit   | Size   |      | %   | Ctn/ Comp | Est   | Personnel |      | Resources |     |      | Strc Lost | \$\$ CTD | Origin Own |
|----------------|--------|--------|------|-----|-----------|-------|-----------|------|-----------|-----|------|-----------|----------|------------|
|                |        | Acres  | Chge |     |           |       | Total     | Chge | Crw       | Eng | Heli |           |          |            |
| Chimney Tops 2 | TN-GSP | 17,140 | 134  | 95  | Ctn       | 12/20 | 15        | -307 | 0         | 0   | 1    | 2,066     | 8.3M     | NPS        |
| Cobbly Nob     | TN-TNS | 764    | 8    | 96  | Ctn       | 12/20 | 28        | -50  | 1         | 2   | 0    | 108       | 356K     | ST         |
| * 64 Hwy       | OK-OKS | 350    | ---  | 100 | Ctn       | ---   | 33        | ---  | 0         | 10  | 0    | 2         | 20K      | ST         |
| * Dogwood      | OK-NEU | 290    | ---  | 100 | Ctn       | ---   | 5         | ---  | 0         | 3   | 0    | 0         | 8K       | ST         |
| * Shiloh       | OK-NEU | 160    | ---  | 100 | Ctn       | ---   | 4         | ---  | 0         | 2   | 0    | 0         | 8K       | ST         |

| Active Incident Resource Summary |          |                  |          |           |             |                 |
|----------------------------------|----------|------------------|----------|-----------|-------------|-----------------|
| GACC                             | Fires    | Cumulative Acres | Crews    | Engines   | Helicopters | Total Personnel |
| AICC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| NWCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| ONCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| OSCC                             | 1        | 8,110            | 2        | 3         | 0           | 75              |
| NRCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| GBCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| SWCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| RMCC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| EACC                             | 0        | 0                | 0        | 0         | 0           | 0               |
| SACC                             | 7        | 18,820.5         | 4        | 18        | 2           | 126             |
| <b>Total</b>                     | <b>8</b> | <b>26,930.5</b>  | <b>6</b> | <b>21</b> | <b>2</b>    | <b>201</b>      |

### Fires and Acres Last Week (by Protection):

| Area                     |       | BIA   | BLM | FWS | NPS | ST/OT | USFS | TOTAL |
|--------------------------|-------|-------|-----|-----|-----|-------|------|-------|
| Alaska Area              | FIREs | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Northwest Area           | FIREs | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Northern California Area | FIREs | 0     | 0   | 0   | 0   | 2     | 0    | 2     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Southern California Area | FIREs | 0     | 0   | 0   | 0   | 0     | 2    | 2     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Northern Rockies Area    | FIREs | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Great Basin Area         | FIREs | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Southwest Area           | FIREs | 2     | 1   | 0   | 0   | 3     | 0    | 6     |
|                          | ACRES | 3     | 0   | 0   | 0   | 1     | 0    | 4     |
| Rocky Mountain Area      | FIREs | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Eastern Area             | FIREs | 0     | 0   | 0   | 0   | 1     | 0    | 1     |
|                          | ACRES | 0     | 0   | 0   | 0   | 0     | 0    | 0     |
| Southern Area            | FIREs | 9     | 0   | 0   | 0   | 111   | 3    | 123   |
|                          | ACRES | 2,860 | 0   | 0   | 0   | 415   | 57   | 3,332 |
| <b>TOTAL FIRES:</b>      |       | 11    | 1   | 0   | 0   | 117   | 5    | 134   |
| <b>TOTAL ACRES:</b>      |       | 2,863 | 0   | 0   | 0   | 416   | 57   | 3,336 |

### Fires and Acres Year-to-Date (by Protection):

| Area                     |       | BIA            | BLM              | FWS           | NPS            | ST/OT            | USFS             | TOTAL            |
|--------------------------|-------|----------------|------------------|---------------|----------------|------------------|------------------|------------------|
| Alaska Area              | FIREs | 0              | 182              | 0             | 0              | 375              | 15               | 572              |
|                          | ACRES | 0              | 391,262          | 0             | 0              | 105,200          | 5                | 496,467          |
| Northwest Area           | FIREs | 299            | 246              | 32            | 26             | 1,226            | 685              | 2,514            |
|                          | ACRES | 41,132         | 353,028          | 2,778         | 5,042          | 62,837           | 48,386           | 513,203          |
| Northern California Area | FIREs | 111            | 9                | 1             | 26             | 2,771            | 433              | 3,351            |
|                          | ACRES | 145            | 227              | 1             | 5              | 50,226           | 46,080           | 96,684           |
| Southern California Area | FIREs | 15             | 94               | 11            | 55             | 3,223            | 446              | 3,844            |
|                          | ACRES | 5,971          | 30,049           | 405           | 1,147          | 124,321          | 310,842          | 472,735          |
| Northern Rockies Area    | FIREs | 800            | 100              | 11            | 27             | 1,281            | 482              | 2,701            |
|                          | ACRES | 14,733         | 6,050            | 2,013         | 61,914         | 56,202           | 61,231           | 202,143          |
| Great Basin Area         | FIREs | 35             | 754              | 8             | 58             | 659              | 546              | 2,060            |
|                          | ACRES | 12,439         | 303,225          | 3             | 25,696         | 139,225          | 281,055          | 761,643          |
| Southwest Area           | FIREs | 902            | 261              | 11            | 68             | 1,066            | 1,188            | 3,496            |
|                          | ACRES | 82,128         | 66,570           | 6,976         | 32,340         | 133,527          | 261,272          | 582,813          |
| Rocky Mountain Area      | FIREs | 861            | 449              | 14            | 24             | 1,341            | 747              | 3,436            |
|                          | ACRES | 27,435         | 35,085           | 615           | 2,140          | 517,241          | 99,524           | 682,040          |
| Eastern Area             | FIREs | 519            | 0                | 31            | 53             | 9,257            | 449              | 10,309           |
|                          | ACRES | 2,209          | 0                | 1,113         | 966            | 61,669           | 9,076            | 75,033           |
| Southern Area            | FIREs | 471            | 1                | 60            | 80             | 28,263           | 762              | 29,637           |
|                          | ACRES | 137,843        | 1                | 1,556         | 28,956         | 1,158,196        | 114,792          | 1,441,344        |
| <b>TOTAL FIRES:</b>      |       | <b>4,013</b>   | <b>2,096</b>     | <b>179</b>    | <b>417</b>     | <b>49,462</b>    | <b>5,753</b>     | <b>61,920</b>    |
| <b>TOTAL ACRES:</b>      |       | <b>324,035</b> | <b>1,185,497</b> | <b>15,460</b> | <b>158,206</b> | <b>2,408,644</b> | <b>1,232,263</b> | <b>5,324,105</b> |

|  |           |
|--|-----------|
| Ten Year Average Fires (2006 – 2015 as of today) | 69,346    |
| Ten Year Average Acres (2006 – 2015 as of today) | 6,832,703 |

**Prescribed Fires and Acres Last Week (by Ownership):**

| Area                     |       | BIA | BLM | FWS | NPS | ST/OT | USFS  | TOTAL  |
|--------------------------|-------|-----|-----|-----|-----|-------|-------|--------|
| Alaska Area              | FIREs | 0   | 0   | 0   | 0   | 0     | 0     | 0      |
|                          | ACRES | 0   | 0   | 0   | 0   | 0     | 0     | 0      |
| Northwest Area           | FIREs | 0   | 3   | 0   | 0   | 0     | 1     | 4      |
|                          | ACRES | 0   | 133 | 0   | 0   | 0     | 4     | 137    |
| Northern California Area | FIREs | 0   | 0   | 0   | 0   | 0     | 6     | 6      |
|                          | ACRES | 0   | 0   | 0   | 1   | 0     | 436   | 437    |
| Southern California Area | FIREs | 0   | 0   | 0   | 0   | 0     | 4     | 4      |
|                          | ACRES | 0   | 0   | 0   | 0   | 0     | 61    | 61     |
| Northern Rockies Area    | FIREs | 0   | 0   | 0   | 0   | 0     | 0     | 0      |
|                          | ACRES | 0   | 0   | 0   | 0   | 0     | 4     | 4      |
| Great Basin Area         | FIREs | 0   | 1   | 0   | 0   | 0     | 1     | 2      |
|                          | ACRES | 7   | 25  | 0   | 0   | 26    | 156   | 214    |
| Southwest Area           | FIREs | 0   | 0   | 0   | 0   | 0     | 4     | 4      |
|                          | ACRES | 2   | 0   | 0   | 0   | 0     | 456   | 458    |
| Rocky Mountain Area      | FIREs | 1   | 0   | 3   | 1   | 0     | 9     | 14     |
|                          | ACRES | 18  | 0   | 229 | 2   | 13    | 2,215 | 2,477  |
| Eastern Area             | FIREs | 0   | 0   | 0   | 0   | 0     | 2     | 2      |
|                          | ACRES | 0   | 0   | 0   | 0   | 0     | 31    | 31     |
| Southern Area            | FIREs | 2   | 0   | 0   | 0   | 325   | 1     | 328    |
|                          | ACRES | 109 | 0   | 0   | 0   | 8,540 | 4,353 | 13,002 |
| <b>TOTAL FIRES:</b>      |       | 3   | 4   | 3   | 1   | 325   | 28    | 364    |
| <b>TOTAL ACRES:</b>      |       | 136 | 158 | 229 | 3   | 8,579 | 7,716 | 16,821 |

### Prescribed Fires and Acres Year-to-Date (by Ownership):

| Area                     | BIA           | BLM           | FWS            | NPS           | ST/OT          | USFS             | TOTAL            |           |
|--------------------------|---------------|---------------|----------------|---------------|----------------|------------------|------------------|-----------|
| Alaska Area              | FIREs         | 0             | 0              | 2             | 0              | 11               | 2                | 15        |
|                          | ACRES         | 0             | 0              | 62            | 0              | 33,377           | 138              | 33,577    |
| Northwest Area           | FIREs         | 14            | 141            | 20            | 2              | 9                | 469              | 655       |
|                          | ACRES         | 9,554         | 15,100         | 1,159         | 29             | 1,128            | 66,252           | 93,222    |
| Northern California Area | FIREs         | 8             | 3              | 11            | 18             | 0                | 261              | 301       |
|                          | ACRES         | 103           | 336            | 3,813         | 2,703          | 0                | 27,280           | 34,235    |
| Southern California Area | FIREs         | 0             | 5              | 11            | 5              | 0                | 166              | 187       |
|                          | ACRES         | 0             | 71             | 2,162         | 1,391          | 0                | 6,216            | 9,840     |
| Northern Rockies Area    | FIREs         | 15            | 45             | 59            | 13             | 121              | 456              | 709       |
|                          | ACRES         | 5,636         | 7,685          | 14,333        | 956            | 7,001            | 27,793           | 63,404    |
| Great Basin Area         | FIREs         | 4             | 38             | 10            | 15             | 47               | 117              | 231       |
|                          | ACRES         | 191           | 8,451          | 5,622         | 2,584          | 2,159            | 39,577           | 58,584    |
| Southwest Area           | FIREs         | 34            | 33             | 3             | 9              | 9                | 194              | 282       |
|                          | ACRES         | 24,068        | 26,943         | 92            | 2,349          | 3,425            | 97,190           | 154,067   |
| Rocky Mountain Area      | FIREs         | 40            | 38             | 76            | 36             | 73               | 132              | 395       |
|                          | ACRES         | 9,459         | 5,306          | 30,728        | 13,893         | 4,758            | 50,575           | 114,719   |
| Eastern Area             | FIREs         | 87            | 0              | 369           | 41             | 1,301            | 276              | 2,074     |
|                          | ACRES         | 45,614        | 0              | 52,415        | 7,180          | 89,862           | 57,511           | 252,582   |
| Southern Area            | FIREs         | 26            | 0              | 197           | 69             | 13,293           | 948              | 14,533    |
|                          | ACRES         | 4,876         | 0              | 162,624       | 51,834         | 743,846          | 854,225          | 1,817,405 |
| <b>TOTAL FIRES:</b>      | <b>228</b>    | <b>303</b>    | <b>758</b>     | <b>208</b>    | <b>14,864</b>  | <b>3,021</b>     | <b>19,382</b>    |           |
| <b>TOTAL ACRES:</b>      | <b>99,501</b> | <b>63,892</b> | <b>273,010</b> | <b>82,919</b> | <b>885,556</b> | <b>1,226,757</b> | <b>2,631,635</b> |           |

\*\*\* Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments. \*\*\*

Additional wildfire information is available through the Geographic Areas at <http://gacc.nifc.gov/>

**Predictive Services Discussion:** A strengthening cold front will move southeast from the Northern Plains into the lower Mississippi River Valley by Saturday morning bringing widespread showers to the east, including the drought-starved areas in the Deep South. Behind the front, the season's second burst of Arctic air will bring another significant cool down to the Eastern two thirds of the country over the weekend. Areas west of the Continental Divide will only see a glancing blow from the cold. Temperatures nationwide will begin moderating back to seasonal norms on Monday and Tuesday as the Arctic airmass moves north back into Canada. Another cold front will move on shore into the Pacific Northwest Tuesday and will quickly move east across the Continental United States impacting the East with another round of rain and snow by Thursday. Drought areas across the Southeast will be positively impacted by this system as well. Meanwhile, expect overall warm and dry conditions to continue across the Southwest with the best chances for wetting precipitation being early in the outlook period (Friday.) Alaska will continue to see overall warmer than normal temperatures with scattered snow showers through the week as an unsettled pattern remains over the state. However, look for a significant cooldown to occur late in the week as Arctic air begins arriving from Siberia.



## Developing a Learning Organization

*Leadership Category*

Leaders evaluate performance at all levels to understand the causal factors of successes and failures. All those involved learn incrementally, applying today's lessons to the next assignment. This focus on continuous improvement brings with it a responsibility to share lessons learned throughout the organization.

In a learning organization, leaders treat honest mistakes as opportunities to learn and do better next time. Understanding that failure is a part of learning, they establish command climates in which followers are motivated by desire to succeed rather than fear of failure. At the crew level, conducting regular After Action Reviews is one of the most powerful tools a leader has for building effective and cohesive teams.

### Discussion Points

- Discuss the relationship between developing a learning organization and safety.
- What happens when honest mistakes are punished rather than used as a learning opportunity?
- How are mistakes and failure dealt with within your crew / organization?
- What was your crew's / organization's most recent learning moment?

### References:

[Wildland Fire Leadership Development Program](#)

[Leading In the Wildland Fire Service](#)

[After Action Review](#)

[Organizational Learning](#)

**Have an idea? Have feedback? Share it.**

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