

**National Interagency Coordination Center
Incident Management Situation Report
Thursday, September 28, 2017 – 0530 MT
National Preparedness Level 3**

National Fire Activity

| | |
|-------------------------------|----------------------|
| Initial attack activity: | Light (62) new fires |
| New large incidents: | 3 |
| Large fires contained: | 1 |
| Uncontained large fires:** | 10 |
| Area Command teams committed: | 0 |
| NIMOs committed: | 1 |
| Type 1 IMTs committed: | 3 |
| Type 2 IMTs committed: | 12 |

**Uncontained large fires include only fires being managed under a full suppression strategy.
[Link](#) to Geographic Area daily reports.

| Active Incident Resource Summary | | | | | | |
|----------------------------------|-----------|------------------|------------|------------|-------------|-----------------|
| GACC | Fires | Cumulative Acres | Crews | Engines | Helicopters | Total Personnel |
| AICC | 0 | 0 | 0 | 0 | 0 | 0 |
| NWCC | 18 | 738,785 | 59 | 85 | 21 | 3,153 |
| ONCC | 10 | 318,065 | 57 | 78 | 12 | 2,113 |
| OSCC | 5 | 44,910 | 52 | 199 | 1 | 2,158 |
| NRCC | 9 | 313,953 | 9 | 32 | 3 | 613 |
| GBCC | 2 | 88,219 | 0 | 0 | 0 | 16 |
| SWCC | 5 | 5,503 | 7 | 5 | 4 | 217 |
| RMCC | 2 | 7,785 | 1 | 1 | 0 | 23 |
| EACC | 0 | 0 | 0 | 0 | 0 | 0 |
| SACC | 4 | 2,076 | 0 | 2 | 0 | 10 |
| Total | 66 | 1,595,667 | 192 | 521 | 42 | 9,028 |

Northwest Area (PL 3)

| | |
|--------------------------|---|
| New fires: | 7 |
| New large incidents: | 0 |
| Uncontained large fires: | 9 |
| Type 1 IMTs committed: | 2 |
| Type 2 IMTs committed: | 6 |

Eagle Creek, Columbia River Gorge National Scenic Area. IMT 2 (Harrod). One mile south of Cascade Locks, OR. Timber. Minimal fire behavior. Road, trail and area closures in effect.

Chetco Bar, Rogue River - Siskiyou NF. IMT 1 (Schulte). Sixteen miles west of Selma, OR. Timber and brush. Minimal fire behavior. Road, trail and area closures in effect.

Umpqua North Complex, (6 fires), Umpqua NF. IMT 2 (Rohrer). Fifty miles east of Roseburg, OR. Timber, brush and grass. Minimal fire behavior. Road, trail and area closures in effect.

High Cascades Complex, (5 fires), Rogue River - Siskiyou NF. IMT 2 (Roide) and IMT 2 (Johnson). Nine miles northeast of Prospect, OR. Timber. Minimal fire behavior. Structures threatened. Road, trail and area closures in effect.

Jones, Willamette NF. IMT 2 (Knerr). IMT is also managing the Kelsey Creek fire. Ten miles northeast of Lowell, OR. Timber and grass. Minimal fire behavior. Structures threatened. Area closures in effect.

Kelsey Creek, Willamette NF. Eleven miles east of Oakridge, OR. Timber. Minimal fire behavior. Area closures in effect.

Horse Creek Complex, (4 fires), Willamette NF. Transfer of command from IMT 1 (T. Kurth) back to the local unit will occur today. IMT is also managing the Rebel fire. Seven miles south of Belknap Springs, OR. Timber. Minimal fire behavior. Road, trail and area closures in effect. Last report unless significant activity occurs.

Whitewater, Willamette NF. Transfer of command from IMT 2 (Rabe) back to the local unit will occur today. Ten miles east of Idanha, OR. Timber and brush. Minimal fire behavior. Structures threatened. Road, trail and area closures in effect. Last report unless significant activity occurs.

Diamond Creek, Okanogan - Wenatchee NF. Twenty-seven miles north of Winthrop, WA. Timber. Moderate fire behavior with backing, creeping and single-tree torching. Road, trail and area closures in effect. Last report unless significant activity occurs.

Desolation, Ochoco NF. Twenty miles northeast of Prineville, OR. Timber and brush. Minimal fire behavior. Structures threatened. Road, trail and area closures in effect.

Jolly Mountain, Okanogan - Wenatchee NF. Thirteen miles northwest of Cle Elum, WA. Timber. No new information. Last report unless significant activity occurs.

| Incident Name | Unit | Size | | % | Ctn/ Comp | Est | Personnel | | Resources | | | Strc Lost | \$\$ CTD | Origin Own |
|-----------------------|--------|---------|------|-----|--------------|-------|-----------|------|-----------|-----|------|--------------|-------------|---------------|
| | | Acres | Chge | | | | Total | Chge | Crw | Eng | Heli | | | |
| Eagle Creek | OR-CGF | 48,573 | 0 | 46 | Ctn | 11/30 | 196 | 21 | 3 | 7 | 1 | 4 | 15.9M | FS |
| Chetco Bar | OR-RSF | 191,088 | 0 | 97 | Ctn | 10/15 | 541 | -100 | 8 | 14 | 7 | 30 | 64.4M | FS |
| Umpqua North Complex | OR-UPF | 43,140 | 0 | 79 | Comp | 10/30 | 242 | -22 | 3 | 7 | 1 | 1 | 39.5M | FS |
| High Cascades Complex | OR-RSF | 80,152 | 79 | 32 | Ctn | 10/15 | 604 | -44 | 12 | 13 | 5 | 1 | 61.6M | FS |
| Jones | OR-WIF | 10,220 | 0 | 80 | Ctn | 10/14 | 228 | 145 | 6 | 5 | 2 | 1 | 20.4M | FS |
| Kelsey Creek | OR-WIF | 441 | 0 | 40 | Comp | 10/31 | 111 | -66 | 2 | 0 | 1 | 0 | 2.2M | FS |
| Horse Creek Complex | OR-WIF | 33,815 | 469 | 64 | Comp | 9/30 | 141 | -79 | 2 | 2 | 1 | 0 | 9.8M | FS |
| Whitewater | OR-WIF | 14,451 | 0 | 53 | Comp | 10/31 | 224 | -52 | 4 | 4 | 0 | 0 | 39M | FS |
| Diamond Creek | WA-OWF | 128,272 | 774 | 80 | Comp | 10/15 | 37 | -37 | 0 | 0 | 1 | 3 | 14.8M | FS |
| Desolation | OR-OCF | 4,512 | 0 | 30 | Ctn | 10/14 | 14 | -20 | 0 | 0 | 0 | 0 | 1.3M | FS |
| Jolly Mountain | WA-OWF | 36,808 | 0 | 50 | Comp | 10/15 | 79 | -40 | 2 | 11 | 0 | 0 | 24.8M | FS |
| Rebel | OR-WIF | 8,703 | 0 | 100 | Comp | --- | 29 | -34 | 0 | 1 | 0 | 0 | 7.5M | FS |

Northern California Area (PL 3)

New fires: 14
 New large incidents: 0
 Uncontained large fires: 0
 Type 2 IMTs committed: 2

CA-KNF-006098 Complex, (3 fires). Klamath NF. IMT 2 (Fogle). Ten miles northwest of Happy Camp, CA. Timber and brush. Minimal fire behavior with backing, creeping and smoldering. Road, trail and area closures in effect.

Salmon August Complex, (2 fires). Klamath NF. Transfer of command from IMT 2 (Bollier) back to the local unit will occur today. Nine miles west of Etna, CA. Timber. Minimal fire behavior. Last report unless significant activity occurs.

| Incident Name | Unit | Size | | % | Ctn/ Comp | Est | Personnel | | Resources | | | Strc Lost | \$\$ CTD | Origin Own |
|-----------------------|--------|--------|------|----|--------------|-------|-----------|------|-----------|-----|------|--------------|-------------|---------------|
| | | Acres | Chge | | | | Total | Chge | Crw | Eng | Heli | | | |
| CA-KNF-006098 Complex | CA-KNF | 78,698 | 0 | 52 | Comp | 10/10 | 317 | 0 | 5 | 11 | 2 | 0 | 44.2M | FS |
| Salmon August Complex | CA-KNF | 65,875 | 0 | 83 | Comp | 10/20 | 191 | -51 | 2 | 4 | 4 | 1 | 39.1M | FS |

Southern Area (PL 5)

New fires: 13
 New large incidents: 2
 Uncontained large fires: 0
 NIMO's Committed: 1
 Type 2 IMTs Committed: 2

Hurricane Irma, Florida Forest Service. Affected area encompasses much of the state of Florida and other United States territories in the Region. NIMO (Quesinberry) has mobilized to the U.S. Virgin Islands.

Hurricane Harvey, Texas A&M Forest Service. Affected area encompasses much of the Texas and Louisiana Gulf Coast. Texas IMT 2 (Hanneman) has mobilized to College Station, TX to support recovery and mitigation efforts, surveying impacts on local fire departments and distributing donated fire equipment.

* **Hurricane Maria**, Federal Emergency Management Agency (FEMA). IMT 2 (Zombro) has mobilized to Puerto Rico to support recovery efforts and is awaiting an assignment from FEMA.

| Incident Name | Unit | Size | | % | Ctn/ Comp | Est | Personnel | | Resources | | | Strc Lost | \$\$ CTD | Origin Own |
|-------------------|--------|-------|------|-----|--------------|-----|-----------|------|-----------|-----|------|--------------|-------------|---------------|
| | | Acres | Chge | | | | Total | Chge | Crw | Eng | Heli | | | |
| Hurricane Irma | FL-FLS | N/A | --- | N/A | N/A | --- | 80 | 0 | 0 | 0 | 0 | 0 | NR | ST |
| Hurricane Harvey | TX-TXS | N/A | --- | N/A | N/A | --- | 123 | 0 | 1 | 23 | 0 | 0 | NR | ST |
| * Hurricane Maria | PR-FEM | N/A | --- | N/A | N/A | --- | 47 | --- | 0 | 0 | 0 | 0 | NR | FEM |
| * Polk State Line | AR-ARS | 210 | --- | 100 | Ctn | --- | 7 | --- | 0 | 0 | 0 | 0 | 2K | PRI |

ARS – Arkansas Forestry Commission

Southern California Area (PL 3)

New fires: 13
 New large incidents: 0
 Uncontained large fires: 1
 Type 1 IMTs committed: 1

Canyon, Orange County Fire Department. Cal Fire IMT 1 (Estes). Five miles southwest of Corona, CA. Brush and tall grass. Minimal fire behavior with smoldering. Structures threatened. Evacuations and road closures in effect.

* **Lion**, Sequoia NF. Ten miles northeast of Camp Nelson, CA. Timber, brush and short grass. Moderate fire behavior with backing and flanking. Structures threatened. Last report unless significant activity occurs.

| Incident Name | Unit | Size | | % | Ctn/ Comp | Est | Personnel | | Resources | | | Strc Lost | \$\$ CTD | Origin Own |
|---------------|--------|-------|------|----|--------------|-------|-----------|------|-----------|-----|------|--------------|-------------|---------------|
| | | Acres | Chge | | | | Total | Chge | Crw | Eng | Heli | | | |
| Canyon | CA-ORC | 2,000 | 0 | 35 | Ctn | 10/01 | 1,910 | 321 | 46 | 195 | 0 | 0 | 4.9M | C&L |
| * Lion | CA-SQF | 200 | --- | 0 | Comp | 11/27 | 17 | --- | 0 | 0 | 1 | 0 | 15K | FS |

Northern Rockies Area (PL 2)

New fires: 1
 New large incidents: 0
 Uncontained large fires: 0
 Type 2 IMTs committed: 2

Rice Ridge, Lolo NF. IMT 2 (Hutton). Six miles north of Seeley Lake, MT. Timber. Minimal fire behavior. Road, trail and area closures in effect.

Lolo Peak, Lolo NF. Transfer of command from IMT 2 (Almas) back to the local unit will occur today. Ten miles southwest of Lolo, MT. Timber. Minimal fire behavior. Road, trail and area closures in effect. Last report unless significant activity occurs.

| Incident Name | Unit | Size | | % | Ctn/ Comp | Est | Personnel | | Resources | | | Strc Lost | \$\$ CTD | Origin Own |
|---------------|--------|---------|------|----|--------------|-------|-----------|------|-----------|-----|------|--------------|-------------|---------------|
| | | Acres | Chge | | | | Total | Chge | Crw | Eng | Heli | | | |
| Rice Ridge | MT-LNF | 160,181 | 0 | 83 | Comp | 10/15 | 241 | -1 | 3 | 10 | 0 | 1 | 47.9M | FS |
| Lolo Peak | MT-LNF | 53,902 | 0 | 90 | Comp | 10/31 | 87 | -83 | 1 | 3 | 0 | 10 | 48.4M | FS |

Fires and Acres Yesterday (by Protection):

| Area | | BIA | BLM | FWS | NPS | ST/OT | USFS | TOTAL |
|--------------------------|-------|------------|------------|------------|------------|--------------|--------------|--------------|
| Alaska Area | FIRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Northwest Area | FIRES | 1 | 1 | 0 | 0 | 4 | 1 | 7 |
| | ACRES | 1 | 5 | 0 | 0 | 9 | 0 | 15 |
| Northern California Area | FIRES | 0 | 0 | 0 | 1 | 13 | 0 | 14 |
| | ACRES | 0 | 0 | 0 | 0 | 161 | 1,001 | 1,162 |
| Southern California Area | FIRES | 0 | 0 | 0 | 0 | 12 | 1 | 13 |
| | ACRES | 0 | 0 | 0 | 0 | 170 | 194 | 364 |
| Northern Rockies Area | FIRES | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| | ACRES | 0 | 0 | 0 | 0 | 3 | 0 | 3 |
| Great Basin Area | FIRES | 0 | 0 | 0 | 0 | 3 | 1 | 4 |
| | ACRES | 0 | 0 | 0 | 0 | 1 | 200 | 201 |
| Southwest Area | FIRES | 0 | 0 | 0 | 0 | 0 | 8 | 8 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 10 | 10 |
| Rocky Mountain Area | FIRES | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | ACRES | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Eastern Area | FIRES | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 2 | 2 |
| Southern Area | FIRES | 0 | 0 | 0 | 0 | 13 | 0 | 13 |
| | ACRES | 0 | 0 | 0 | 0 | 250 | 0 | 250 |
| TOTAL FIRES: | | 2 | 1 | 0 | 1 | 46 | 12 | 62 |
| TOTAL ACRES: | | 2 | 5 | 0 | 0 | 594 | 1,407 | 2,008 |

Fires and Acres Year-to-Date (by Protection):

| Area | | BIA | BLM | FWS | NPS | ST/OT | USFS | TOTAL |
|--------------------------|-------|----------------|------------------|----------------|---------------|------------------|------------------|------------------|
| Alaska Area | FIRES | 0 | 171 | 0 | 0 | 174 | 13 | 358 |
| | ACRES | 0 | 571,516 | 0 | 0 | 81,347 | 1 | 652,864 |
| Northwest Area | FIRES | 185 | 227 | 37 | 28 | 1,448 | 1,263 | 3,188 |
| | ACRES | 11,915 | 213,047 | 20,980 | 5,358 | 38,680 | 498,379 | 788,359 |
| Northern California Area | FIRES | 80 | 74 | 5 | 16 | 2,573 | 894 | 3,642 |
| | ACRES | 118 | 39,891 | 70 | 38 | 36,438 | 331,475 | 408,030 |
| Southern California Area | FIRES | 162 | 68 | 2 | 44 | 3,314 | 458 | 4,048 |
| | ACRES | 641 | 36,532 | 0 | 10,992 | 215,730 | 94,347 | 358,242 |
| Northern Rockies Area | FIRES | 648 | 97 | 19 | 29 | 1,557 | 684 | 3,034 |
| | ACRES | 57,339 | 377,312 | 1,223 | 21,286 | 237,872 | 724,099 | 1,419,131 |
| Great Basin Area | FIRES | 36 | 1,012 | 4 | 37 | 888 | 446 | 2,423 |
| | ACRES | 56,329 | 1,235,754 | 2 | 38 | 473,360 | 215,905 | 1,981,388 |
| Southwest Area | FIRES | 712 | 232 | 17 | 42 | 694 | 966 | 2,663 |
| | ACRES | 46,665 | 23,398 | 1,027 | 1,389 | 114,106 | 358,835 | 545,420 |
| Rocky Mountain Area | FIRES | 717 | 344 | 8 | 24 | 990 | 389 | 2,472 |
| | ACRES | 9,957 | 53,841 | 354 | 259 | 562,818 | 13,513 | 640,742 |
| Eastern Area | FIRES | 344 | 0 | 13 | 14 | 3,368 | 302 | 4,041 |
| | ACRES | 696 | 0 | 19 | 129 | 17,014 | 3,100 | 20,958 |
| Southern Area | FIRES | 303 | 471 | 47 | 27 | 22,153 | 382 | 23,383 |
| | ACRES | 43,463 | 6,536 | 154,024 | 54,654 | 1,347,281 | 26,198 | 1,632,156 |
| TOTAL FIRES: | | 3,187 | 2,696 | 152 | 261 | 37,159 | 5,797 | 49,252 |
| TOTAL ACRES: | | 227,123 | 2,557,827 | 177,699 | 94,143 | 3,124,646 | 2,265,852 | 8,447,290 |

| | |
|---|------------------|
| Ten Year Average Fires (2007 – 2016 as of today) | 54,168 |
| Ten Year Average Acres (2007 – 2016 as of today) | 5,869,772 |

Prescribed Fires and Acres Yesterday (by Ownership):

| Area | | BIA | BLM | FWS | NPS | ST/OT | USFS | TOTAL |
|--------------------------|-------|------------|------------|------------|------------|--------------|--------------|--------------|
| Alaska Area | FIRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Northwest Area | FIRES | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 203 | 203 |
| Northern California Area | FIRES | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 172 | 172 |
| Southern California Area | FIRES | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| | ACRES | 0 | 0 | 0 | 80 | 0 | 0 | 80 |
| Northern Rockies Area | FIRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Great Basin Area | FIRES | 0 | 0 | 0 | 0 | 0 | 3 | 3 |
| | ACRES | 0 | 300 | 0 | 0 | 0 | 124 | 424 |
| Southwest Area | FIRES | 0 | 0 | 0 | 0 | 0 | 14 | 14 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 5,115 | 5,115 |
| Rocky Mountain Area | FIRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | ACRES | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Eastern Area | FIRES | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| | ACRES | 0 | | 0 | 0 | 0 | 80 | 80 |
| Southern Area | FIRES | 0 | 0 | 0 | 0 | 15 | 1 | 16 |
| | ACRES | 0 | 0 | 0 | 0 | 825 | 2,104 | 2,929 |
| TOTAL FIRES: | | 0 | 0 | 0 | 1 | 15 | 23 | 39 |
| TOTAL ACRES: | | 0 | 300 | 0 | 80 | 825 | 7,798 | 9,003 |

Prescribed Fires and Acres Year-to-Date (by Ownership):

| Area | | BIA | BLM | FWS | NPS | ST/OT | USFS | TOTAL |
|--------------------------|-------|---------------|---------------|----------------|----------------|------------------|----------------|------------------|
| Alaska Area | FIRES | 0 | 0 | 0 | 0 | 6 | 2 | 8 |
| | ACRES | 0 | 0 | 0 | 0 | 64,850 | 100 | 64,950 |
| Northwest Area | FIRES | 6 | 11 | 7 | 1 | 0 | 72 | 97 |
| | ACRES | 1,782 | 1,336 | 4,987 | 38 | 0 | 11,533 | 19,676 |
| Northern California Area | FIRES | 1 | 5 | 6 | 11 | 0 | 90 | 113 |
| | ACRES | 20 | 654 | 239 | 258 | 0 | 9,843 | 11,014 |
| Southern California Area | FIRES | 0 | 3 | 5 | 5 | 0 | 152 | 165 |
| | ACRES | 0 | 62 | 464 | 702 | 0 | 4,252 | 5,480 |
| Northern Rockies Area | FIRES | 6 | 13 | 42 | 6 | 11 | 95 | 173 |
| | ACRES | 462 | 3,820 | 18,690 | 752 | 514 | 6,428 | 30,666 |
| Great Basin Area | FIRES | 3 | 18 | 5 | 8 | 30 | 71 | 135 |
| | ACRES | 27 | 1,928 | 933 | 3,113 | 799 | 13,127 | 19,927 |
| Southwest Area | FIRES | 22 | 33 | 4 | 5 | 5 | 135 | 204 |
| | ACRES | 3,791 | 46,871 | 4,952 | 1,639 | 6,105 | 71,650 | 135,008 |
| Rocky Mountain Area | FIRES | 25 | 34 | 37 | 10 | 81 | 94 | 281 |
| | ACRES | 1,116 | 2,963 | 18,305 | 2,370 | 3,279 | 38,389 | 66,422 |
| Eastern Area | FIRES | 51 | 0 | 170 | 22 | 1,264 | 181 | 1,688 |
| | ACRES | 26,679 | 0 | 26,117 | 6,148 | 96,872 | 65,058 | 220,874 |
| Southern Area | FIRES | 48 | 0 | 123 | 28 | 65,944 | 681 | 66,824 |
| | ACRES | 6,894 | 0 | 94,960 | 133,644 | 1,529,044 | 641,930 | 2,406,472 |
| TOTAL FIRES: | | 162 | 117 | 399 | 96 | 67,341 | 1,573 | 69,688 |
| TOTAL ACRES: | | 40,771 | 57,634 | 169,647 | 148,664 | 1,701,463 | 862,310 | 2,980,489 |

*** **Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments.**

***Additional wildfire information is available through the Geographic Areas at <http://gacc.nifc.gov/>

Predictive Services Discussion: Showery conditions will continue across Texas, New Mexico, and Colorado as the remnants of Tropical Storm Pilar move northeast into the country from Baja California. Elsewhere across the Great Plains and western states expect warm and dry conditions with temperatures at or slightly above normal. Breezy northwesterly winds will be possible across the Great Lakes region and New England as a dry front moves southeast across both regions. Across the Southeast, dry conditions are expected under a cooler northerly flow.

<http://www.predictiveservices.nifc.gov/outlooks/outlooks.htm>



COMMUNICATIONS (LCES)

Fire Communications Category

Effective communication is a critical backbone of safe and successful operations.

● Discuss the factors that can affect radio communication at the incident.

- Knowledge of the radio issued to the individuals
- Net control, frequencies
- Line-of-sight restrictions
- Antenna polarization effect (direction of the antenna)
- Minimizing noise interference
- Wide band narrow band

● How can you mitigate potential problems?

- Implement effective communication procedures--be brief, use clear text, and to-the-point.
- Give a good comprehensive briefing. (Refer to the Briefing Checklist inside the back cover of the Incident Response Pocket Guide.)
- Confirm that relayed information is received, and understood.
- Keep a continuous information flow (e.g., updates on weather, fire behavior, work progress; changes in strategy/tactics; arrival of additional resources; solicit feedback).
- Establish emergency check-in procedures.
- Provide a minimum of 4 radios per 20-person firefighter crew.

● The Five Communication Responsibilities for All Firefighters:

- Brief others
- Debrief your actions
- Communicate hazards to others
- Acknowledge messages
- Ask if you don't know

References:

["LCES and Other Thoughts" by Paul Gleason](#)

Have an idea? Have feedback? Share it.

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