

**National Interagency Coordination Center**  
**Incident Management Situation Report**  
**Wednesday, October 3, 2018 – 0530 MT**  
**National Preparedness Level 2**

**National Fire Activity**

Initial Attack Activity:	Light (31) new fires
New large incidents:	1
Large fires contained:	1
Uncontained large fires:**	15
Area Command teams committed:	0
NIMOs committed:	1
Type 1 IMTs committed:	2
Type 2 IMTs committed:	2

Nationally, there are 48 large fires being managed under a strategy other than full suppression.

\*\*Uncontained large fires include only fires being managed under a full suppression strategy.

[Link](#) to Geographic Area daily reports.

<b>Active Incident Resource Summary</b>						
GACC	Incidents	Cumulative Acres	Crews	Engines	Helicopters	Total Personnel
AICC	0	0	0	0	0	0
NWCC	7	390,925	19	37	10	976
ONCC	2	63,554	24	52	4	1,105
OSCC	3	4,294	3	11	0	108
NRCC	4	29,369	3	11	1	115
GBCC	15	478,778	22	52	15	1,285
SWCC	1	200	0	2	0	10
RMCC	4	48,702	13	45	8	687
EACC	0	0	0	0	0	0
SACC	3	460	2	0	0	123
<b>Total</b>	<b>39</b>	<b>1,016,282</b>	<b>86</b>	<b>210</b>	<b>38</b>	<b>4,409</b>

### Great Basin Area (PL 3)

New fires:	5
New large incidents:	0
Uncontained large fires:	6
Type 1 IMT's committed:	2

**Range Two**, Elko County. Twenty miles southeast of Elko, NV. Timber, brush and short grass. Minimal fire behavior. Structures threatened. Road, area and trail closures in effect.

**Roosevelt**, Bridger-Teton NF. IMT 1 (Demasters). Thirty-two miles south of Jackson, WY. Timber and brush. Minimal fire behavior. Numerous structures threatened. Evacuations, road, area and trail closures in effect. Precipitation occurred over the fire area yesterday.

**Pole Creek**, Uinta-Wasatch-Cache NF. IMT 1 (McGowan). Twelve miles northeast of Nephi, UT. Timber. Minimal fire behavior. Residences and energy infrastructure threatened. Evacuations, road, area and trail closures in effect. Precipitation occurred over the fire area yesterday.

**Mirror Lake Complex**, (2 fires), Uinta-Wasatch-Cache NF. Thirteen miles east of Kamas, UT. Timber, brush and light logging slash. Minimal fire behavior. Structures and energy infrastructure threatened. Road, area and trail closures in effect.

**Marten Creek**, Bridger-Teton NF. Thirteen miles east of Afton, WY. Timber and brush. Minimal fire behavior. Precipitation occurred over the fire area yesterday.

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Range Two	NV-ECFX	9,196	326	8	Ctn	10/10	361	35	9	21	5	7	1.6M	CNTY
Roosevelt	WY-BTF	61,511	63	85	Ctn	10/10	299	-510	2	8	4	57	22.2M	FS
Pole Creek	UT-UWF	102,231	43	87	Ctn	10/10	362	-251	7	7	3	1	28.2M	FS
Mirror Lake Complex	UT-UWF	5,592	0	13	Ctn	10/31	65	-81	0	2	1	0	2.5M	FS
Marten Creek	WY-BTF	6,491	0	96	Ctn	11/5	10	-41	1	0	0	0	5.6M	FS
Bald Mountain	UT-UWF	18,620	0	100	Ctn	---	26	-152	1	0	0	1	10.8M	FS

Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned

Prospect	ID-SCF	7,024	0	0	Comp	10/20	65	0	2	1	2	1	265K	FS
Yellow Mountain	WY-BTF	553	---	0	Comp	11/1	5	---	0	0	1	0	7K	FS
Bum Creek	ID-PAF	5,340	---	0	Comp	10/15	11	---	0	0	1	0	30K	FS
Lonely	UT-BRP	872	---	2	Comp	10/15	1	---	0	0	0	0	60K	NPS
Riggs	UT-DIF	1,281	---	7	Comp	10/15	12	---	0	2	0	0	290K	FS
Rabbit Foot	ID-SCF	36,004	---	82	Comp	10/23	24	---	0	2	1	0	23.9M	FS
Stewart Creek	ID-STF	5,295	---	62	Comp	UNK	4	---	0	0	0	0	13M	FS
Pistol	ID-SCF	457	---	0	Comp	10/31	0	---	0	0	0	0	8K	FS
Goshute Cave	NV-ELD	32,215	---	98	Comp	10/15	1	---	0	0	0	0	6.1M	BLM
Wapiti	ID-BOF	4,571	---	80	Comp	UNK	0	---	0	0	0	4	2.6M	FS
Bible Back	ID-STF	3,600	---	66	Comp	10/31	5	---	0	0	1	0	500K	FS
Bear Trap	UT-UOA	12,246	---	35	Comp	10/31	2	---	0	0	0	0	1.3M	BIA

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Pole Canyon	UT-FIF	360	---	80	Comp	10/31	5	---	0	1	0	0	110K	FS
Caton	ID-PAF	630	---	0	Comp	10/15	0	---	0	0	0	0	234K	FS

SCF – Salmon-Challis NF      BRP – Bryce Canyon National Park, NPS      DIF – Dixie NF      FIF – Fishlake NF      STF – Sawtooth NF  
 PAF – Payette NF      ELD – Ely District Office, BLM      BOF – Boise NF      UOA – Uintah and Ouray Agency, BIA

## Northwest Area (PL 1)

New fires: 3  
 New large incidents: 0  
 Uncontained large fires: 4  
 Type 2 IMTs committed: 1

**Klondike**, Rogue River-Siskiyou NF. Transfer of command from IMT 2 (Gales) to IMT 2 (Harrod) occurred yesterday. Nine miles northwest of Selma, OR. Timber and brush. Minimal fire behavior. Numerous structures threatened. Evacuations, road and trail closures in effect. Precipitation occurred over the fire area yesterday.

**Natchez**, Rogue River-Siskiyou NF. Fifteen miles southeast of Cave Junction, OR. Timber, brush and hardwood litter. Minimal fire behavior. Evacuations, road, area and trail closures in effect. Precipitation occurred over the fire area yesterday.

**Cougar Creek**, Okanogan-Wenatchee NF. Twelve miles northwest of Ardenoir, WA. Timber, brush and short grass. Minimal fire behavior. Road, area and trail closures in effect.

**Miles**, Umpqua NF. Five miles northeast of Trail, OR. Timber. No new information. Last report unless new information is received.

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Klondike	OR-RSF	167,033	0	72	Ctn	10/31	519	-11	11	24	4	0	84.9M	FS
Natchez	OR-RSF	38,134	0	84	Ctn	10/15	37	0	0	2	4	0	43.7M	FS
Cougar Creek	WA-OWF	42,712	0	91	Ctn	10/31	50	-3	1	1	0	0	41.9M	FS
Miles	OR-UPF	54,334	---	82	Ctn	10/15	152	---	3	4	0	0	95.8M	FS

## Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned

Terwilliger	OR-WIF	11,445	0	80	Comp	10/31	185	-4	3	6	2	1	21M	FS
Crescent Mountain	WA-OWF	52,609	0	86	Comp	10/22	26	-43	1	0	0	0	40.7M	FS
McLeod	WA-OWF	24,411	0	91	Comp	UNK	7	-3	0	0	0	0	14.2M	FS
Holman	WA-OWF	302	0	0	Comp	10/20	0	0	0	0	0	0	NR	FS
Miriam	WA-OWF	3,400	---	50	Comp	UNK	4	---	0	1	0	0	14.2M	FS
Maple	WA-OLF	3,300	---	60	Comp	10/31	1	---	0	0	0	0	4.6M	FS
Wrong Creek	WA-MSF	423	---	0	Comp	10/15	1	---	0	0	0	0	712K	FS
Bannock Lakes	WA-OWF	497	---	0	Comp	12/2	0	---	0	0	0	0	44K	FS
Little Fork	WA-NCP	425	---	0	Comp	UNK	0	---	0	0	0	0	25K	NPS
Arctic Jim	WA-NCP	880	---	0	Comp	UNK	0	---	0	0	0	0	30K	NPS
Clear Fork	WA-GPF	121	---	25	Comp	10/31	1	---	0	0	0	0	478K	FS

WIF – Willamette NF      OLF – Olympic NF      NCP – North Cascades National Park, NPS      MSF – Mt. Baker-Snoqualmie NF      GPF – Gifford-Pinchot NF

### Northern California Area (PL 3)

New fires:	5
New large incidents:	0
Uncontained large fires:	2
Type 2 IMTs committed:	1

**Delta**, Shasta-Trinity NF. IMT 2 (Coots). Two miles north of Lakehead, CA. Timber and brush. Minimal fire behavior. Structures threatened. Road, area and trail closures in effect. Precipitation occurred over the fire area yesterday.

**Wilson**, Lassen NF. Four miles east of Mill Creek, CA. Timber and logging slash. Minimal fire behavior. Structures threatened.

Incident Name	Unit	Size		% Acres	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Delta	CA-SHF	63,293	0	97	Ctn	10/8	943	-22	20	42	4	45	53.4M	FS
Wilson	CA-LNF	261	0	80	Ctn	10/8	162	-61	4	10	0	1	700K	FS

### Rocky Mountain Area (PL 2)

New fires:	1
New large incidents:	0
Uncontained large fires:	2
NIMOs committed:	1

**Ryan**, Medicine Bow-Routt NF. NIMO (Quisenberry). IMT is also managing the Silver Creek incident. Twenty-seven miles northwest of Walden, CO. Timber and short grass. Minimal fire behavior. Structures, communication infrastructure and sage-grouse habitat threatened. Evacuations, road and area closures in effect.

**Silver Creek**, Medicine Bow-Routt NF. Sixteen miles northwest of Kremmling, CO. Timber, brush and short grass. Minimal fire behavior. Road, area and trail closures in effect. Precipitation occurred over the fire area yesterday.

Incident Name	Unit	Size		% Acres	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Ryan	WY-MRF	28,409	855	35	Ctn	10/15	388	28	5	31	5	12	5.9M	FS
Silver Creek	WY-MRF	20,120	72	60	Ctn	11/1	290	39	8	14	2	0	26.3M	FS

Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned

Cabin Lake	CO-WRF	5,975	---	98	Comp	10/6	0	---	0	0	0	0	13.1M	FS
Horse	CO-SJF	705	---	70	Comp	10/10	56	---	1	2	1	0	2.9M	FS
Bull Draw	CO-UPD	36,520	---	95	Comp	10/8	46	---	1	1	1	1	12M	BLM
Weston Pass	CO-PSF	13,023	---	98	Comp	UNK	5	---	0	1	0	1	9.7M	FS
Cache Creek	CO-WRF	2,703	---	55	Comp	10/7	0	---	0	0	0	1	6.3M	FS

WRF – White River NF

SJF – San Juan NF

UPD – Uncompahgre Field Office, BLM

PSF – Pike-San Isabel NF

## Southern California Area (PL 2)

New fires:	17
New large incidents:	1
Uncontained large fires:	1

\* **Nacimiento**, Fort Hunter Liggett, DOD. Six miles west of Jolon, CA. Tall grass. Moderate fire behavior with spotting. Precipitation occurred over the fire area yesterday.

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
* Nacimiento	CA-FHL	450	---	85	Ctn	10/3	64	---	1	8	0	0	150K	DOD
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
Indian	CA-YNP	104	---	0	Comp	12/1	33	---	2	1	0	0	35K	NPS

YNP – Yosemite NP

## Northern Rockies Area (PL 1)

New fires:	0
New large incidents:	0
Uncontained large fires:	0

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
Howe Ridge	MT-GNP	14,522	---	80	Comp	11/1	13	---	0	1	0	27	13.8M	NPS
Boundary	MT-GNP	2,911	---	85	Comp	10/16	0	---	0	0	0	0	922K	NPS
Juliet	MT-FNF	2,519	---	0	Comp	10/21	2	---	0	0	0	0	40K	FS
Stadium	MT-FNF	285	---	0	Comp	10/31	1	---	0	0	0	0	15K	FS
Brownstone	MT-FNF	4,071	---	0	Comp	UNK	6	---	0	0	0	0	65K	FS
Rampike	ID-IPF	3,100	---	0	Comp	11/30	15	---	0	1	0	0	1M	FS
Gold Hill	MT-KNF	6,602	---	50	Comp	11/1	4	---	0	1	0	0	16M	FS
Surprise Creek	ID-IPF	3,300	---	78	Comp	10/12	2	---	0	0	0	0	2.5M	FS
Bacon Rind	MT-CGF	5,232	---	26	Comp	10/15	49	---	1	5	0	0	3.9M	FS
Davis	MT-KNF	6,614	---	50	Comp	10/31	4	---	0	0	0	0	13.2M	FS
Moose Creek	MT-HLF	425	---	0	Comp	10/31	3	---	0	0	0	0	30K	FS
Smith Creek	ID-IPF	1,115	---	0	Comp	10/31	1	---	0	0	0	0	300K	FS
Cougar	ID-IPF	7,871	---	85	Comp	10/31	1	---	0	0	0	0	5M	FS
Copper Mountain	ID-IPF	473	---	23	Comp	10/31	2	---	0	0	0	0	2M	FS
Beaver Creek	MT-BDF	2,090	---	35	Comp	10/15	9	---	0	0	0	0	1M	FS

GNP – Glacier NP      KNF – Kootenai NF      IPF – Idaho Panhandle NF      BDF – Beaverhead-Deerlodge NF      FNF – Flathead NF  
 CGF – Custer-Gallatin NF      HLF – Helena-Lewis and Clark NF

**Southwest Area (PL 1)**

New fires:	0
New large incidents:	0
Uncontained large fires:	0

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
Rhino	AZ-COF	856	---	60	Comp	11/30	1	---	0	0	0	0	70K	FS
Cat	AZ-KNF	4,591	---	0	Comp	11/15	35	---	0	1	0	0	610K	FS

KNF – Kaibab NF      COF – Coconino NF

**Fires and Acres Yesterday (by Protection):**

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Northwest Area	FIREs	1	1	0	0	0	1	3
	ACRES	0	2	0	0	0	1	3
Northern California Area	FIREs	0	0	0	0	5	0	5
	ACRES	0	0	0	0	0	0	0
Southern California Area	FIREs	0	0	0	0	14	3	17
	ACRES	0	0	0	0	2	470	472
Northern Rockies Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Great Basin Area	FIREs	0	0	0	0	4	1	5
	ACRES	0	0	0	0	408	63	471
Southwest Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Rocky Mountain Area	FIREs	0	1	0	0	0	0	1
	ACRES	0	206	0	0	44	42	292
Eastern Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Southern Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
<b>TOTAL FIRES:</b>		1	2	0	0	23	5	31
<b>TOTAL ACRES:</b>		0	208	0	0	454	576	1,238

### Fire and Acres Year-to-Date (by Protection):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIREs	0	120	0	0	202	32	354
	ACRES	0	362,459	0	0	46,024	63	408,546
Northwest Area	FIREs	298	235	34	36	1,306	832	2,741
	ACRES	25,339	272,950	4,744	4,332	158,186	355,160	820,713
Northern California Area	FIREs	70	21	3	34	2,482	403	3,013
	ACRES	3,707	2,886	7	42,981	743,719	521,011	1,314,311
Southern California Area	FIREs	42	70	5	47	3,220	365	3,749
	ACRES	707	1,515	5	11,770	42,903	159,448	216,349
Northern Rockies Area	FIREs	811	57	4	17	751	449	2,089
	ACRES	7,413	929	2,938	20,149	20,539	75,354	127,322
Great Basin Area	FIREs	39	910	4	35	1,039	519	2,546
	ACRES	19,456	1,114,568	0	863	471,718	611,805	2,218,411
Southwest Area	FIREs	697	239	9	58	798	1,264	3,065
	ACRES	33,060	5,475	426	17,550	293,203	174,539	524,253
Rocky Mountain Area	FIREs	418	519	9	37	909	463	2,355
	ACRES	4,214	141,317	1,713	282	379,881	207,577	734,984
Eastern Area	FIREs	464	0	19	25	4,334	367	5,209
	ACRES	4,155	0	1,035	190	27,666	7,241	40,287
Southern Area	FIREs	442	67	41	57	21,653	346	22,606
	ACRES	118,199	310	8,682	21,040	1,171,757	28,813	1,348,801
<b>TOTAL FIRES:</b>		<b>3,281</b>	<b>2,238</b>	<b>128</b>	<b>346</b>	<b>36,694</b>	<b>5,040</b>	<b>47,727</b>
<b>TOTAL ACRES:</b>		<b>216,251</b>	<b>1,902,411</b>	<b>19,550</b>	<b>119,157</b>	<b>3,355,598</b>	<b>2,141,013</b>	<b>7,753,981</b>

Ten Year Average Fires (2008 – 2017 as of today)	53,249
Ten Year Average Acres (2008 – 2017 as of today)	5,934,849

**Prescribed Fires and Acres Yesterday (by Ownership):**

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Northwest Area	FIREs	0	0	2	0	0	0	2
	ACRES	0	0	65	0	0	28	93
Northern California Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Southern California Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Northern Rockies Area	FIREs	0	0	0	0	0	1	1
	ACRES	0	0	0	0	0	82	82
Great Basin Area	FIREs	0	0	1	0	0	0	1
	ACRES	0	0	2,000	0	0	75	2,075
Southwest Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Rocky Mountain Area	FIREs	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Eastern Area	FIREs	0	0	0	0	0	8	8
	ACRES	0	0	0	0	0	210	210
Southern Area	FIREs	0	0	0	0	12	0	12
	ACRES	0	0	0	0	158	0	158
<b>TOTAL FIRES:</b>		<b>0</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>12</b>	<b>9</b>	<b>24</b>
<b>TOTAL ACRES:</b>		<b>0</b>	<b>0</b>	<b>2,065</b>	<b>0</b>	<b>158</b>	<b>395</b>	<b>2,618</b>

### Prescribed Fires and Acres Year-to-Date (by Ownership)

Areas		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIREs	0	0	3	0	11	1	15
	ACRES	0	0	56	0	36,158	70	36,284
Northwest Area	FIREs	30	31	26	9	3	182	281
	ACRES	5,917	5,785	5,075	416	24	51,832	69,049
Northern California Area	FIREs	2	3	9	16	1	128	159
	ACRES	12	1,792	5,627	1,938	35	18,067	27,471
Southern California Area	FIREs	0	2	3	2	0	130	137
	ACRES	0	90	405	48	0	12,622	13,165
Northern Rockies Area	FIREs	12	16	41	3	12	185	269
	ACRES	3,766	12,505	10,626	12,203	548	24,944	64,592
Great Basin Area	FIREs	2	20	5	5	32	77	141
	ACRES	75	2,287	2,040	1,867	2,454	23,393	32,116
Southwest Area	FIREs	14	15	7	4	8	151	199
	ACRES	4,052	12,963	204	836	804	86,625	105,484
Rocky Mountain Area	FIREs	34	40	26	9	87	117	313
	ACRES	2,980	4,710	15,597	263	9,597	51,859	85,006
Eastern Area	FIREs	57	0	217	29	1,143	254	1,700
	ACRES	32,016	0	29,930	7,669	119,189	73,523	262,327
Southern Area	FIREs	75	0	167	29	69,680	992	70,943
	ACRES	19,100	0	141,226	120,642	2,456,109	975,609	3,712,686
TOTAL FIRES:		226	127	504	106	70,977	2,217	74,157
TOTAL ACRES:		67,918	40,132	210,786	145,882	2,624,918	1,318,544	4,408,180

\*\*\* Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments.

\*\*\*Additional wildfire information is available through the Geographic Areas at <http://gacc.nifc.gov/>

**Predictive Service Discussion:** The low pressure area over southern California will strengthen and tap into residual moisture as it moves into the Southwest by afternoon. A breezy offshore flow may induce a light Sundowner wind near Santa Barbara, while southwesterly flow ahead of the low will draw moisture into west and north Texas. High pressure over the Southeast will keep conditions warm and dry. The dry conditions will extend as far north as Pennsylvania and New York state, where westerly winds will become breezy due to a front approaching from Ontario.

<http://www.predictiveservices.nifc.gov/outlooks/outlooks.htm>



## AAR part 1

Fire Communication Category

### How to conduct an effective After Action Review

An AAR is a professional discussion of an event with the objective to identify successes and failures. Leaders, teams, crews and units can use the AAR to get maximum benefit from every incident or project. It is essential for wildland firefighters to learn from our mistakes and to capitalize on our successes. The AAR is a valuable tool in high-risk professions where the smallest mistakes can lead to disastrous results. ***FYI – an AAR is not a critique and not a forum to assign blame. It's an open, honest and professional discussion for purposes of improvement.***

Once you (the leader/facilitator) have demonstrated that the AAR works and that it will be part of your team's Standard Operating Procedures, the discussion will become more open. Finding out *what* they did is not nearly as important as *why* they did it. Good active listening skills are essential. Do not immediately try to solve or correct the issue, but let it play out. Try to get to the root of the issue. The leader must be a part of the AAR and will have to accept criticism. This is important because the team will be looking for affirmation of the AAR process.

- Have the AAR as soon after an event as possible with all the personnel involved possible.
- The leader's role is to insure there is skilled facilitation of the AAR.
- Make sure everyone participates.
- Pay attention to time.
- Establish clear ground rules: encourage candor and openness, all participants have equal ownership, focus on improving performance, and keep all discussions confidential.
- End on a positive note.

#### 1. ***What was planned?***

Review the intent of the mission

Desired "End State" (what does "Right" look like).

#### 2. ***What actually happened?***

Establish the facts

Pool multiple perspectives to build a shared picture of what happened.

#### 3. ***Why did it happen?***

Analysis of cause and effect

Focus on WHAT not WHO.

Provide progressive refinement for drawing out explanations of what occurred.

#### 4. ***What are we going to do next time?***

Correct Weaknesses

Focus on items you can fix, rather than external forces outside of your control.

Resources:

[The Wildland Fire Leadership Development Program website](#) has multiple additional references on conducting effective AARs, many designed specifically for wildland firefighters and leaders.

[Incident Response Pocket Guide, page xii](#)

**Have an idea? Have feedback? Share it.**

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